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Arlington Works, Arlington Road, St Margaret's TW1 2AZ

Financial Viability Assessment

Sharpe Refinery Service (Hydro-Carbons) Ltd

August 2018

Private & Confidential



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1. Introduction & Scope of Instructions

- 1.1. Grimshaw Consulting Limited ('GCL') is instructed by Sharpe Refinery Service (Hydro-Carbons) Ltd ("the Applicant") to prepare a financial viability assessment of a mixed use development proposal with a total GIA of 29,364sqt (2,728sqm) and comprising demolition of existing workshops, oil recycling facilities and telecommunications mast and the retention and refurbishment of a Victorian mews for Class B1 (office) use and erection of 24 No dwellings in two buildings of between three and four storeys at Arlington Works, Arlington Road, St Margarets TW1 2AZ ('the Property' or "application site").
- 1.2. A planning application has been submitted to the London Borough of Richmond ("the Council") and this report considers the following matters, to inform the planning application process: -
 - Whether the provision of on-site affordable housing is financially viable, within the context of site-specific cost and revenue estimates and the need to provide a reasonable level of return for both the landowner and developer;
 - If it is shown that the provision of on-site affordable housing falls below the level required by the Council's adopted planning
 policy, the level of financial contribution in-lieu of on-site provision that a wholly Market Housing development option could
 generate.
- 1.3. Further information relating to the site, surrounding area and proposed development are set out at section 2. Details of our approach to the viability assessment and the planning policy context are set out at section 3. Our financial appraisal assumptions with market evidence (where applicable) are set out within section 4, together with consideration of the appropriate level of financial contribution in lieu of on-site affordable housing. We consider the appropriate viability benchmark for comparison with the proposal at section 5. Our financial appraisal outcomes and conclusions are provided at section 6 of this report.
- 1.4. This review of financial viability has been undertaken by GCL as an independent assessor. To inform our financial appraisals, we have completed our own research into the local property market and relied upon the following information received from the Applicant:
 - a) Drawings and information relating to the proposed development, prepared by Brooks Architects, Indigo Planning and other consultants retained by the Applicant to prepare planning application documents;
 - b) Order of cost estimate relating to the proposed development, prepared by Stace LLP;
 - c) Information provided by the Applicant in respect of existing leases and income produced by the existing use of the Property.
- 1.5. This report has been prepared by Robert Grimshaw a Director of Grimshaw Consulting Limited, who has extensive experience of both client-side and consultancy roles in the residential, commercial and mixed-use development sector, gained during a career of more than 25-years.
- 1.6. This report has been prepared for planning application purposes and is provided for the sole use of the party to whom it is addressed. The report is confidential to the addressee and their professional advisors and Grimshaw Consulting Limited accepts no responsibility whatsoever to any person other than our client. The contents of this report do not constitute our opinion of Market Value (as defined by the RICS Valuation Global Standards 2017) and should not be relied upon as such by our client or any third party under any circumstances. Neither the whole nor any part of the report, or any reference thereto may be included within any published document, circular, or statement, or published in any way, without the prior written approval of Grimshaw Consulting Limited.



2. Project Details

- 2.1. The Property is located in St Margaret's, within the London Borough of Richmond. The Property has a site area of 0.73 acres (0.30 hectares) and is accessed via a roadway running between adjacent commercial and residential premises off Arlington Road. A railway line lies adjacent to the Property on the north-west boundary, with light industrial premises to the east and Twickenham Film Studios to the south. The Property is well located for local amenities and public transport links, with St Margaret's railway station located about 8 minutes' walk to the south, providing services into London Waterloo approximately every 20 minutes with a journey time of 32 minutes.
- 2.2. The Property currently comprises a range of single storey and two-storey workshop premises in varying conditions. The Property is identified as a waste management site in the West London Waste Plan, but the area of land used for waste oil recycling comprises about 17% of the total site area, within a bunded compound comprising storage containers and tanks. The Property is not located within a Conservation Area, but a terrace of Victorian cottages, located within the south-west area of the site is designated as being of Townscape Merit. A feature of the planning application is the retention and refurbishment of "the Mews" for use as offices. Further details of the existing use and premises contained within the Property are provided within section 5 of this report, where we consider the viability benchmark.
- 2.3. A full planning application has been submitted for retention and refurbishment of the Victorian Mews to provide 6,568 sqft (610sqm) GIA of Class B1 office space, the demolition of about 4,307sqft (400.1sqm) of existing dilapidated workshop premises, removal of the existing waste oil recycling facility and redevelopment to provide a total of 24 residential apartments within two buildings, with associated car parking (21 residential spaces and 2 commercial spaces). The proposed development is summarised below: -

Residential Use

Unit	Use	Floor	Building	Beds	NSA (sqm)	NSA (sqft)
1	Residential	Ground	Main	2	74	797
2	Residential	Ground	Main	2	62	667
3	Residential	Ground	Main	2	62	667
4	Residential	Ground	Main	1	51	549
5	Residential	Ground	Main	3	76	818
6	Residential	First	Main	3	76	818
7	Residential	First	Main	1	51	549
8	Residential	First	Main	2	76	818
9	Residential	First	Main	2	76	818
10	Residential	First	Main	1	51	549
11	Residential	First	Main	3	76	818
12	Residential	Second	Main	3	76	818
13	Residential	Second	Main	1	51	549
14	Residential	Second	Main	2	76	818
15	Residential	Second	Main	2	76	818
16	Residential	Second	Main	1	51	549
17	Residential	Second	Main	3	76	818
18	Residential	Third	Main	2	72	775
19	Residential	Third	Main	2	71	764
20	Residential	Third	Main	2	78	840
21	Residential	Ground	Small	2	62	667
22	Residential	Ground	Small	2	62	667
23	Residential	First/Second	Small	3	101	1087
24	Residential	First/Second	Small	3	101	1087
Total					1,684	18127



Commercial Use

Unit	Use	Floor	Building	NIA (sqm)	NIA (sqft)
C1	Office/Commercial	Grd/1st	Mews	84	904
C2	Office/Commercial	Grd/1st	Mews	102	1098
C3	Office/Commercial	Grd/1st	Mews	80	861
C4	Office/Commercial	Grd/1st	Mews	76	818
C5	Office/Commercial	Grd/1st	Mews	82	883
C6	Office/Commercial	Grd/1st	Mews	98	1055
C7	Office/Commercial	Grd/1st	Mews	86	926
Total				608	6545

- 2.4. The proposed design incorporates honeycomb bond feature brickwork to residential balconies and return elevations, zinc roof cladding. The building design and specification seeks to comply with the Council's sustainability requirements BREEAM "Excellent" rating to the commercial buildings and Code for Sustainable Homes Level 3 for residential buildings and a 35% reduction in carbon emissions. The latter requirement is addressed in part, by the incorporation of 66 No. 300w photovoltaic panels, with an additional Carbon Offset Payment proposed (details within section 4). Further details of the proposed design can be found in the Design & Access Statement, prepared by Brookes Architects.
- 2.5. Overall, the completed development will be of a high quality in terms of design and specification and will make a positive contribution towards the local townscape character and assist the Council in meeting the need for employment premises aimed at SME organisations and the provision of new homes within the context of the new London Plan strategic requirement for 810 new homes per annum over the next 10-years.



3. Principles of Financial Viability Assessment & Planning Policy Context

3.1. National Planning Policy Guidance (NPPG), published on 24th July 2018 provides a general overview of what is expected in relation to viability in both Local Plan preparation and decision-taking on individual schemes. The NPPG paragraph 007 Reference ID 10-007-20180724 states:

"Where up-to-date policies have set out the contributions expected from development, planning applications that comply with them should be assumed to be viable. It is up to the applicant to demonstrate whether particular circumstances justify the need for a viability assessment at the application stage.

Such circumstances could include, for example where development is proposed on unallocated sites of a wholly different type to those used in viability assessment that informed the plan; where further information on infrastructure or site costs is required; where particular types of development are proposed which may significantly vary from standard models of development for sale (for example build to rent or housing for older people); or where a recession or similar significant economic changes have occurred since the plan was brought into force."

- 3.2. A site is viable if the value generated by its development exceeds the costs of developing it and provides sufficient incentive for the land to come forward and the development to be undertaken. Where the deliverability of a development may be compromised by the scale of planning obligations and other costs, a viability assessment may be necessary. This should be informed by the particular circumstances of the site and proposed development in question.
- 3.3. The NPPG confirms the principles for carrying out a viability assessment at paragraph 010 Reference ID 10-010-20180724:-

"National Planning Guidance sets out the government's recommended approach to viability assessment for planning. The approach supports accountability for communities by enabling them to understand the key inputs to and outcomes of viability assessment. Any viability assessment should be supported by appropriate available evidence informed by engagement with developers, landowners, and infrastructure and affordable housing providers. Any viability assessment should follow the government's recommended approach to assessing viability as set out in this National Planning Guidance and be proportionate, simple, transparent and publicly available. In plan making and decision making viability helps to strike a balance between the aspirations of developers and landowners, in terms of returns against risk, and the aims of the planning system to secure maximum benefits in the public interest through the granting of planning permission."

- 3.4. The NPPG defines the key inputs for viability assessments at paragraphs 011 to 013:
 - a) Gross Development Value Gross development value is an assessment of the value of development. For residential development, this may be total sales and/or capitalised net rental income from developments. Grant and other external sources of funding should be considered. For commercial development broad assessment of value in line with industry practice may be necessary. For broad area-wide or site typology assessment at the plan making stage, average figures can be used, with adjustment to take into account land use, form, scale, location, rents and yields, disregarding outliers in the data. For housing, historic information about delivery rates can be informative. For viability assessment of a specific site or development, market evidence (rather than average figures) from the actual site or from existing developments can be used. Any market evidence used should be adjusted to take into account variations in use, form, scale, location, rents and yields, disregarding outliers. Under no circumstances will the price paid for land be a relevant justification for failing to accord with relevant policies in the plan.
 - b) <u>Costs</u> Assessment of costs should be based on evidence which is reflective of local market conditions. As far as possible, costs should be identified at the plan making stage. Plan makers should identify where costs are unknown and identify where further viability assessment may support a planning application. Costs include:
 - i. build costs based on appropriate data, for example that of the Building Cost Information Service;
 - ii. abnormal costs, including those associated with treatment for contaminated sites or listed buildings, or costs associated with brownfield, phased or complex sites. These costs should be taken into account when defining benchmark land value:
 - iii. site-specific infrastructure costs, which might include access roads, sustainable drainage systems, green infrastructure, connection to utilities and decentralised energy. These costs should be taken into account when defining benchmark land value:
 - iv. the total cost of all relevant policy requirements including contributions towards affordable housing and infrastructure, Community Infrastructure Levy charges, and any other relevant policies or standards. These costs should be taken into account when defining benchmark land value;
 - v. general finance costs including those incurred through loans;



- vi. professional, project management, sales, marketing and legal costs incorporating organisational overheads associated with the site. Any professional site fees should also be taken into account when defining benchmark land value:
- vii. explicit reference to project contingency costs should be included in circumstances where scheme specific assessment is deemed necessary, with a justification for contingency relative to project risk and developers return;
- Land Value To define land value for any viability assessment, a benchmark land value should be established on the basis of the existing use value (EUV) of the land, plus a premium for the landowner. The premium for the landowner should reflect the minimum return at which it is considered a reasonable landowner would be willing to sell their land. The premium should provide a reasonable incentive, in comparison with other options available, for the landowner to sell land for development while allowing a sufficient contribution to comply with policy requirements. This approach is often called 'existing use value plus' (EUV+). In order to establish benchmark land value, plan makers, landowners, developers, infrastructure and affordable housing providers should engage and provide evidence to inform this iterative and collaborative process.
- d) <u>Competitive Return to Developers</u> Potential risk is accounted for in the assumed return for developers at the plan making stage. It is the role of developers, not plan makers or decision makers, to mitigate these risks. The cost of complying with policy requirements should be accounted for in benchmark land value. Under no circumstances will the price paid for land be relevant justification for failing to accord with relevant policies in the plan. For the purpose of plan making an assumption of 15-20% of gross development value (GDV) may be considered a suitable return to developers in order to establish the viability of plan policies. Plan makers may choose to apply alternative figures where there is evidence to support this according to the type, scale and risk profile of planned development. A lower figure may be more appropriate in consideration of delivery of affordable housing in circumstances where this guarantees an end sale at a known value and reduces risk. Alternative figures may also be appropriate for different development types.
- e) <u>Competitive Return to Landowners</u> The premium (or the 'plus' in EUV+) is the second component of benchmark land value. It is the amount above existing use value (EUV) that goes to the landowner. The premium should provide a reasonable incentive for a land owner to bring forward land for development while allowing a sufficient contribution to comply with policy requirements. Plan makers should establish a reasonable premium to the landowner for the purpose of assessing the viability of their plan. This will be an iterative process informed by professional judgement and must be based upon the best available evidence informed by cross sector collaboration. For any viability assessment data sources to inform the establishment the landowner premium should include market evidence and can include benchmark land values from other viability assessments. Any data used should reasonably identify any adjustments necessary to reflect the cost of policy compliance (including for affordable housing), or differences in the quality of land, site scale, market performance of different building use types and reasonable expectations of local landowners. Local authorities can request data on the price paid for land (or the price expected to be paid through an option agreement).
- 3.5. As explained in the RICS Guidance Note "Financial viability in planning" (1st edition, 2012), an objective assessment of financial viability for planning applications should be placed in the context of a well-established set of appraisal techniques and their applications. An accepted method of valuation of development schemes and land is set out in RICS Valuation Information Paper (VIP) 12. This approach, called the residual method, recognises that the value of a development scheme is a function of a number of elements, as explained in the NPPG and set out above. The residual approach is used for development situations where the direct comparison with other transactions is not possible due to the individuality of development projects. However, practitioners will seek to check residual development appraisals with market evidence.
- 3.6. The residual appraisal method can be used in two ways; first, to assess the level of developer return generated from the proposed development, where site cost is an input into the appraisal, and second; to establish a residual Site Value by inputting a predetermined level of developer return.
- 3.7. The financial viability assessment can use the level of developer's return or the Site Value as the benchmark for assessing the impact of planning obligations on viability. While the majority of financial viability assessments use the residual approach, there may be certain circumstances where other appraisal methodologies are appropriate and should be used by the practitioner (for example, when assessing continuing existing uses in terms of obsolescence and depreciation an investment appraisal may be more appropriate). To maintain the residual approach as a market-based exercise, as the NPPF also advocates through seeking a competitive return, it will be important to both benchmark and have regard to the available comparable market-based evidence.
- 3.8. The site is located within the London Borough of Richmond upon Thames. Planning policies relevant to the consideration of financial viability and affordable housing are contained within the following documents:
 - a) The National Planning Policy Framework ("NPPF") (July 2018), as detailed at paragraphs 3.1 to 3.3 above;
 - b) The London Plan (Further Alterations 2016) and Affordable Housing and Viability SPG 2017 ("Homes for Londoners");



- c) The Richmond Local Plan (3rd July 2018) and Affordable Housing SPD (2014)
- 3.9. The London Plan Policy 3.12 states:
 - A The maximum amount for affordable housing should be sought when negotiating on individual private residential and mixeduse schemes, having regard to:
 - current and future requirements for affordable housing at local and regional levels
 - affordable housing targets adopted in line with Policy 3.11
 - the need to encourage rather than restrain residential development
 - the need to promote mixed and balanced communities
 - the size and type of affordable housing needed in particular locations
 - the specific circumstances of individual sites
 - B Negotiations on sites should take account of their individual circumstances including development viability, the availability of public subsidy, the implications of phased development including provisions for re-appraising the viability of schemes prior to implementation ('contingent obligations'), and other scheme requirements
- 3.10. LB Richmond Local Plan Policy LP36 Affordable Housing states:
 - A. The Council expects:
 - a. 50% of all housing units will be affordable housing, this 50% will comprise a tenure mix of 40% of the affordable housing for rent and 10% of the affordable intermediate housing.
 - b. the affordable housing mix should reflect the need for larger rented family units and the Council's guidance on tenure and affordability, based on engagement with a Registered Provider to maximise delivery.

Where on-site provision is required, an application should be accompanied by evidence of meaningful discussions with a Registered Provider which have informed the proposed tenure, size of units and design to address local priorities and explored funding opportunities.

- B. A contribution towards affordable housing will be expected on all housing sites. The following requirements apply:
- a. on all former employment sites at least 50% on-site provision. Where possible, a greater proportion than 50% affordable housing on individual sites should be achieved.
- on all other sites capable of ten or more units gross 50% on-site provision. Where possible, a greater proportion than 50% affordable housing on individual sites should be achieved.
- c. on sites below the threshold of 'capable of ten or more units gross', a financial contribution to the Affordable Housing Fund commensurate with the scale of development, in line with the sliding scales set out in the Affordable Housing SPD.
- C. In accordance with A and B, the Council will seek the maximum reasonable amount of affordable housing when negotiating on individual private residential and mixed-use schemes. The Council will have regard to:
- a. economic viability;
- b. individual site costs:
- c. the availability of public subsidy; and



- d. the overall mix of uses and other planning benefits.
- D. Where a reduction to an affordable housing contribution is sought from the requirements in A and B on economic viability grounds, developers should provide a development appraisal to demonstrate that schemes are maximising affordable housing. The developer will be required to underwrite the costs of a Council commissioned economic viability assessment. The Council will rigorously evaluate such appraisals and:
- a. assess if the maximum reasonable amount of affordable housing is based on delivering the appropriate tenure, unit sizes and types that address local needs.
- b. consider whether it is necessary to secure provision for re-appraising the viability of a scheme prior to implementation to secure contingent obligations.
- c. in most circumstances the Existing Use Value plus a premium (EUV+) approach to assessing benchmark land value in development appraisals and viability assessments should form the primary basis for determining the benchmark land value.
- 3.11. We have had regard to the policies and guidance available at national, regional and local levels and provided by the RICS when preparing this financial viability assessment.



4. Financial Appraisal Assumptions

- 4.1. We have prepared financial appraisals for the development proposal using Argus Developer industry recognised software for the provision of development viability models. Our appraisal inputs and supporting evidence relating to the revenue and costs are detailed in the paragraphs below. The financial appraisals provided within the Appendices have been set up to generate a Residual Land Value ("RLV"), with Developer Profit set as a cost.
- 4.2. We have tested the following development scenarios:-
 - The provision of 4 No. dwellings at London Affordable Rent levels, within the small residential block. This level of provision equates to 17% of total dwellings and 19% of total residential NSA and habitable rooms;
 - The provision of 4 No dwellings within the small residential block, for sale on a Shared Ownership basis, in line with affordability criteria set out in London Plan AMR13 (August 2017) i.e. where annual housing costs are no greater than 40% of net household income and where gross annual income is a maximum of £90,000.
 - All 24 residential dwellings are provided for Market Sale.
- 4.3. <u>Development Revenue Market Housing</u> To inform our financial appraisals (Appendices 1, 2 & 3), we have undertaken research using HM Land Registry data relating to completed residential sales of comparable new build and second-hand apartments in the TW1 postal code area. A total of 39 sales of new build 1-bedroom, 2-bedroom and 3-bedroom apartments have completed in the TW1 postal code area since June 2016 and these are detailed at Appendix 5. A summary of developments considered to inform pricing for the proposed development is provided below:-
 - Wharf House, Brewery Lane, TW1 1AX a development of the former post office site by Berkeley Group. There were 16 completed sales in June / July 2016 at an average of £834 per sqft. Average selling prices ranged from £450,000 (1-bed flats) to £634,231 (2-bed flats) and £872,500 (3-bed flats).
 - <u>Sovereign House, London Road, TW1 3RR</u> conversion of office premises. There were 7 completed sales between June and November 2016 at an average of £766 per sqft. Average selling prices for 1-bedroom flats ranged from £379,950 to £495,000.
 - <u>Twickenham House, Heath Road, TW1 4BH</u> a development by Portdevon. There were 16 completed sales between January and March 2017 at an average of £725 per sqft. Average selling prices were £402,075 for 1-bedroom flats and £529,777 for 2-bedroom flats.
 - Overall Average Selling Prices for Sample:- an average of £781 per sqft, with 1-bedroom flats @ £418,243; 2-bedroom flats @ £591,498 and 3-bedroom flats @ £872,500.
- 4.4. We have also considered the sale of second-hand flats within the TW1 2 postal code area between June 2017 and June 2018. A sample of 25 comparable flats have been considered and details are provided at Appendix 5. The average sale price of flats within the sample equates to £787 per sqft, with 1-bedroom flats averaging £446,357; 2-bedroom flats averaging £593,104 and 3-bedroom flats averaging £758,222.
- 4.5. Within the context of these comparable transactions, we consider that the apartments proposed at Arlington Works would sell at an average of £800 per sqft, with 1-bedroom flats priced at an average of £445,000; 2-bedroom flats at an average of £622,059 and 3-bedroom flats at an average of £850,000 and we have input these assumptions into our financial appraisals.
- 4.1. <u>Development Revenue Residential Ground Rents</u> Whilst there is some uncertainty about the Government's emerging policy in respect of ground rents charged on leasehold property, we have assumed that annual rents of £350 per private flat will apply and have included this within our Argus Developer financial appraisal. The gross annual income has been capitalised at an all risks yield of 5.0%.
- 4.2. <u>Development Revenue Affordable Housing</u> in scenarios that include on-site affordable housing, we have made the following revenue assumptions:-
 - London Affordable Rent weekly rents of £152.73 for 2-bedroom flats and £169.70 for 3-bedroom flats, inclusive of service charges of £20 per week. RP annual revenue costs (management, maintenance, voids & bad debts, sinking fund provision) of approximately 17% of gross annual rent. Net rental income capitalised at an all risks yield of 5.00% and RP "on-costs" deducted at 5.00% of gross capital value. Estimated selling price equates to £129 per sqft, assuming no public sector grant funding.



- Shared Ownership initial equity sales of 25% of estimated Market Value, with annual rent equating to between 1.65% (3-bedroom flats) and 2.75% (2-bedroom flats) of retained equity. Annual rent capitalised at an all risks yield of 5.00% and RP "on-costs" deducted at 5.00% of gross capital value. Estimated selling price equates to £425 per sqft and gross household income requirement would be £71,833 for 2-bedroom flats and £89,145 for 3-bedroom flats.
- 4.3. <u>Development Revenue Commercial Premises</u> to inform our financial appraisal assumptions, we have reviewed information provided by EGi Radius Data Exchange and discussed the proposal with the Richmond office of Featherstone Leigh estate agents. The following occupational and investment deals are considered to be relevant to the proposed development:-
 - Crescent Court, 102 Victor Road, Teddington TW11 8SS a 660sqft office, let on 23rd January 2018 at a rent of £15,000 pa (£22.73 per sqft). Milestone Commercial acted for the landlord.
 - 7, Plough Lane, Teddington TW11 9BN a 689sqft office, let on 6th October 2017 at a rent of £11,000 pa (£15.97 per sqft).
 Snellers Commercial acted for the landlord.
 - Railshead Road, Isleworth TW7 7EP a range of new build office suites with NIA of between 597sqft and 5,101sqft, currently being marketed in shell and core condition by Houston Lawrence at rents reflecting £25 per sqft;
 - Unit 6, Crane Mews, 32 Gould Road, Twickenham TW2 6RS an office suite with a NIA of 1,020sqft, purchased by STM Property Holdings Ltd on 7th June 2017 at a price of £415,000. The selling price equates to £407 per sqft.
 - 7a York Street, Twickenham TW1 3JZ an office with a NIA of 1,139sqft, sold on 15th March 2017 to MW Trustees Ltd at a price of £400,000 (£351 per sqft);
- 4.4. Based on the comparable transactions summarised above and the advice of Featherstone Leigh, we have assumed that the proposed commercial premises would be let at a rent of £25 per sqft, with an allowance for tenant incentives equating to 3-months Rent-Free. The total estimated annual income of £171,392 has been capitalised at an all risks yield of 6.50% to produce a capital value for the commercial premises of £2,595,612, equating to £386 per sqft.
- 4.5. <u>Development Costs</u>
- 4.6. Based on our market research and advice from Stace LLP, who have prepared the Order of Cost Estimate, we have assumed the following programme for the completion of the development, including the sale period: -

Development Stage	Start Date	End Date	Duration (months)
Purchase	June 2018	June 2018	1
Pre-construction	July 2018	December 2018	6
Construction	January 2019	June 2020	18
Sale	July 2020	December 2020	6
Total Development Pe	riod		31

4.7. <u>Construction Costs</u> – The Order of Cost Estimate prepared by Stace LLP is provided at Appendix 4 and sets out the construction costs relating to the proposed development. Total estimated construction costs for the proposal are £7,769,404, equating to £265 per sqft (£2,848.02 per sqm) on the GIA. A summary of costs relating to the various elements of the proposed development is provided below:-

Element Summary	Gross Internal Area	Cost per sqm	Cost per sqft	Total Estimate
Mews Office (Units C1 to C4)	352sqm (3,789sqft)	£2,126	£197	£748,181
Mews Office (Units C5 to C7)	272sqm (2,928sqft)	£1,919	£178	£522,096
Residential (Small Block)	381sqm (4,101sqft)	£2,274	£211	£866,569
Residential (Main Block)	1,723sqm (18,547sqft)	£2,174	£202	£3,746,081
External Works				£904,477
Remediation Allowance				£982,000
Total				£7,769,404

4.8. The estimated construction costs include allowances for design development risk at a rate of 2.50% of the building works estimate and construction risk contingencies of 5.0% for refurbishment of the Mews Offices and 2.5% for new build elements. Allowance for site remediation is estimated, based on a Phase 1 Site Investigation. The cost estimate includes an allowance of £100,000 within the External Works element for demolition of existing buildings with a GIA of 400.1sqm.



4.9. Other Development Costs – our financial appraisals include other costs relating to the development and our input assumptions are set out below. The draft National Planning Practice Guidance (March 2018) recommends that "...where viability assessment is submitted to accompany a planning application this should be based upon and refer back to the viability assessment that informed the plan..." accordingly, in the table below we compare our appraisal assumptions with those used by Adams Integra to prepare the Whole Plan Viability Assessment (December 2016) used to inform the preparation of the Council's Local Plan Review:-

ltem	GCL Assumption	LB Richmond Whole Plan Viability Assumption (Adams Integra December 2016)
Acquisition Costs – SDLT	As HMLR Rates	As HMLR Rates
Acquisition Costs – Agent Fee	1% of Residual Land Value	1% of Residual Land Value
Acquisition Costs – Legal Fee	0.50% of Residual Land Value	0.75% of Residual Land Value
Base Construction Costs	As per Order of Cost Estimate	allowances for sustainability, etc
External Works	As per Order of Cost Estimate (15.37% of Base Construction Costs)	12% of BCIS Median Cost Rate
Remediation Costs	As per Order of Cost Estimate	No allowance
Noise & Vibration Mitigation	£175,000 estimated by Stace LLP based on Aulos Acoustics advice	No allowance (site specific cost)
Contingency	5% of Construction Cost (new build); 7.5% of Construction Cost (refurb)	5% of Construction Cost
Mayoral CIL Contributions	Estimated in accordance with CIL Charging Schedule	Schedule
Carbon Off-set Payment	£45,950 as calculated by Sustainability consultant	No allowance stated
Professional Fees	12% of Construction Costs (inc. town planning & survey costs)	12% of Construction Cost
Marketing Costs	1% of Gross Development Value	3% of sales revenue (inc Agent Fee)
Letting Agent Fee	15% of Net Rent at Sale	No allowance stated
Letting Legal Fee	5% of Net Rent at Sale	No allowance stated
Purchaser's Costs	6.50% of Commercial & Ground Rent Investment Sales	No allowance stated
Sales Agent Fees	1.00% of Gross Development Value	1.00% of Gross Development Value
Sales Legal Fee (Residential)	£700 per dwelling	£700 per dwelling
Sales Legal Fee (Commercial)	0.50% of selling price (commercial and ground rents)	No allowance stated
Finance Debit Rate	6.50% (including all arrangement & exit fees)	6.75%
Developer Profit (Market Residential)	20% of Gross Development Value	20% of Gross Development Value
Developer Profit (Affordable Housing)	6% of Gross Development Value	6% of Gross Development Value
Developer Profit (Commercial/Ground Rent Investment)	15% of Gross Development Value	No allowance stated

4.10. Our financial appraisal cost inputs generally correspond with those used by Adams Integra to inform the LB Richmond Whole Plan Viability Assessment (December 2016), with the main difference being in construction costs, which have been assessed on a site-specific basis, rather than reliance on BCIS data. The financial appraisal results for each scenario tested are summarised in section 6.



5. Viability Benchmark

- 5.1. As explained in section 3, financial viability assessments can use the level of developer's return or the Site Value as the benchmark for assessing the impact of planning obligations on viability.
- 5.2. The NPPF states that viability assessments should consider "competitive returns to a willing landowner and willing developer to enable the development to be deliverable." This return will vary significantly between projects to reflect the size and risk profile of the development and the risks to the project. A rigid approach to assumed profit levels should be avoided and comparable schemes or data sources reflected wherever possible. A competitive return for the land owner is the price at which a reasonable land owner would be willing to sell their land for the development. The price will need to provide an incentive for the land owner to sell in comparison with the other options available. Those options may include the current use value of the land or its value for a realistic alternative use that complies with planning policy.
- 5.3. Paragraph 013 of the NPPG on Viability confirms that BLV should be established on the basis of the existing use value (EUV) of the land, plus a premium for the landowner. Paragraph 014 of the NPPG sets out the factors that should be considered to establish benchmark land value. BLV should:
 - Be based upon existing use value;
 - Allow for a premium to landowners;
 - Reflect the implications of abnormal costs; site-specific infrastructure costs; and professional site fees; and
 - Be informed by market evidence including current uses, costs and values wherever possible.
- 5.4. Paragraph 015 defines EUV as "...the value of the land in its existing use together with the right to implement any development for which there are policy compliant extant planning consents, including realistic deemed consents, but without regard to alternative uses." Paragraph 015 confirms "Existing use value is not the price paid and should disregard hope value". The current use of the site is for waste oil recycling and workshops / offices and we have based our calculation of the Viability Benchmark on this as Existing Use Value ("EUV"). Examination of Business Rates records for the existing premises indicates that the Property provides the following accommodation:-

Busines	s Rates Records, Arlington Works	Total Araa	Total Area		ateable
Address	Use	(sqm)	(sqft)		Value
Unit 1, Arlington Works TW1 2AZ	Workshop	55.43	597	£	3,050
Unit 2, Arlington Works TW1 2AZ	Workshop	56.46	608	£	3,100
Unit 3, Arlington Works TW1 2AZ	Workshop	37.02	398	£	2,225
Unit 5, Arlington Works TW1 2AZ	Workshop	37.24	401	£	3,050
Unit 6 & 7, Arlington Works TW1 2AZ	Workshop	126.35	1360	£	6,700
Unit 8, Arlington Works TW1 2AZ	Workshop	55.15	594	£	3,050
Unit C, Arlington Works TW1 2AZ	Workshop	29.2	314	£	2,000
Unit H, Arlington Works TW1 2AZ	Workshop	24.46	263	£	1,675
Unit I, Arlington Works TW1 2AZ	Workshop	8.5	91	£	470
Unit J, Arlington Works TW1 2AZ	Workshop	27.2	293	£	1,875
Unit L, Arlington Works TW1 2AZ	Workshop & Premises	39.5	425	£	1,400
Unit O, Arlington Works TW1 2AZ	Workshop	25.22	271	£	1,725
Unit M & N, Arlington Works TW1 2AZ	Workshop	34.51	371	£	2,375
Unit U, Arlington Works TW1 2AZ	Workshop	26.1	281	£	1,800
Unit P, Q & R, Arlington Works TW1 2AZ	Workshop & Premises	52.65	567	£	2,250
Units A & B, D-F & S, Arlington Works TW1 2AZ	Factory & Premises	119.4	1285	£	10,500
Unit T, Arlington Works TW1 2AZ	Workshop & Premises	8.25	89	£	570
Unit X, Arlington Works TW1 2AZ	Workshop & Premises	19.75	213	£	840
Unit V & W, Arlington Works TW1 2AZ	Workshop & Premises	34.78	374	£	1,475
Orange Transmitter Mast	Communication Station & Premises	0	0	£	7,800
Car Parking (inc Unit 4) x 11 Spaces	Car Parking Spaces, store & premises	0	0	£	5,000
Container	Store & Premises	13.87	149	£	960
Units G & K, Arlington Works TW1 2AZ	Workshop & Premises	37.05	399	£	1,450
Total		868.09	9344	£	65,340



- 5.5. We understand that the existing premises are generally let on terms of 5 years, with annual rent reviews at RPI and the majority of existing leases expire in 2021 or 2022. The Applicant receives income totalling £125,469 per annum, detailed as follows:-
 - Workshops / Offices (9,344sqft) £58,867 (equating to £6.30 per sqft)
 - Car Parking, etc £14,752
 - Telecommunications Mast £8.810
 - Container Ground Rent £3,782
 - Plant & equipment hire and Oil Recycling £39,258
 - Total £125,469
- 5.6. In order to estimate the Existing Use Value ("EUV") of the premises, we have capitalised the annual income received from tenants and business activities directly associated with the Premises at an all risks yield of 8.50%. This yield assumption is the same as used by Adams Integra to calculate commercial EUV's in higher value areas when preparing the LB Richmond Whole Plan Viability Assessment in December 2016. We therefore assess the EUV of the Premises after deduction of Purchaser Costs at a rate of 6.16% to be £1,385,182.
- 5.7. The Premises have been owned and operated by the Applicant in connection with their main business since 8th April 1981. The family that own and manage Sharpe Refinery Service (Hydro-Carbons) Ltd now wish to retire and would quite rightly expect to receive a Landowner Premium above the EUV of the Premises, which should reflect a reasonable level of return. When considering the level of landowner return that would be reasonable, we have considered the assumptions used by Adams Integra in setting viability thresholds from existing uses within their Whole Plan Viability Assessment (referred to above). Adams Integra indicate at 8.15 of the Whole Plan Viability Assessment, that the mid-range viability threshold for employment sites (including landowner premium) would be in the region of £6,000,000 per hectare.
- 5.8. Having considered the approach taken by Adams Integra in the Whole Plan Viability Assessment, we propose a landowner premium to EUV of 30%, which produces a Viability Benchmark of approximately £1,800,000 (£6.07m per hectare).



6. Financial Appraisal Outcomes & Conclusion

- 6.1. To inform discussions between the Applicant and the Council in respect of the provision of on-site affordable housing as part of the proposed redevelopment of Arlington Works, Arlington Road, St Margaret's TW1 2AZ to provide 24 residential dwellings and 6,568sqft (GIA) of commercial (Class B1 Use) space within the retained Victorian Mews, Grimshaw Consulting Limited has undertaken an independent assessment the financial viability. Our assessment has been completed in accordance with the guidance on viability in planning provided by National Planning Policy Framework (July 2018), National Planning Policy Guidance (July 2018) and RICS Guidance Note "Financial viability in planning" (1st edition, 2012).
- 6.2. We have tested three development scenarios and a summary of our Financial Appraisal Outcomes is provided below:-

Arlington Works - Fir	nancia	al Appraisal Ou	tcor	nes		
	Sce	nario 1 - 4 No	Sc	enario 2 - 4 No	Cas	nario 3 - 100%
Development Cost / Revenue	U	nits London		Units Shared		
	Aff	ordable Rent		Ownership	IVIč	arket Housing
Development Revenue - Market Housing	£	11,720,000	£	11,720,000	£	14,500,000
Development Revenue - Affordable Housing	£	450,000	£	1,490,000	£	-
Development Revenue - Residential Ground Rents	£	140,000	£	140,000	£	168,000
Development Revenue - Commercial Units	£	2,595,612	£	2,595,612	£	2,595,612
Total Development Revenue	£	14,905,612	£	15,945,612	£	17,263,612
Acquisition Costs – SDLT	£	62,793	£	107,136	£	138,546
Acquisition Costs – Agent Fee	£	11,134	£	18,996	£	24,565
Acquisition Costs – Legal Fee	£	5,567	£	9,498	£	12,282
Base Construction Costs	£	5,882,925	£	5,882,925	£	5,882,925
External Works	£	904,477	£	904,477	£	904,477
Remediation Costs	£	982,000	£	982,000	£	982,000
Noise & Vibration Mitigation	£	175,000	£	175,000	£	175,000
Contingency		included		included		included
Mayoral CIL Contributions	£	89,000	£	89,000	£	115,000
Borough CIL Contributions	£	395,000	£	395,000	£	510,000
Carbon Off-set Payment	£	45,950	£	45,950	£	45,950
Professional Fees	£	953,328	£	953,328	£	953,328
Marketing Costs	£	143,156	£	143,156	£	143,156
Letting Agent Fee	£	25,709	£	25,709	£	25,709
Letting Legal Fee	£	8,570	£	8,570	£	8,570
Purchaser's Costs	£	174,258	£	174,258	£	176,042
Sales Agent Fees	£	223,584	£	239,184	£	258,954
Sales Legal Fee (Residential)	£	16,800	£	16,800	£	16,800
Sales Legal Fee (Commercial)	£	13,678	£	13,678	£	13,818
Finance Costs	£	899,427	£	1,018,266	£	1,105,380
Davidonar Profit	£	2,779,897	£	2,843,103	£	3,314,614
Developer Profit	(18	3.65% of GDV)	(1	7.83% of GDV)	(19	.20% of GDV)
Total Development Costs	£	13,792,253	£	14,046,034	£	14,807,116
Residual Land Value	£	1,113,359	£	1,899,578	£	2,456,496
Viability Benchmark	£	1,800,000	£	1,800,000	£	1,800,000
Viability Surplus / (Deficit)		-686,641	£	99,578	£	656,496



- 6.3. Our assessment of a reasonable Viability Benchmark is £1,800,000. This opinion has been based on the Existing Use Value of the Premises, assuming current passing rents from tenants capitalised at an all risks yield of 8.50% and a landowner premium of 30%.
- 6.4. Our financial appraisals indicate that the maximum reasonable amount of affordable housing that can be provided on site, is 4 No apartments (2 No 2-bedroom and 2-No 3-bedroom) for sale on a shared ownership basis. This development scenario would generate a viability surplus of £99,578 and in addition, would generate a total of £529,950 in CIL and Carbon Off-set contributions. The onsite affordable housing provision of 4 No units within the smaller residential block, equates to 17% of total dwellings and 19% of residential habitable rooms and floor area (NSA).

Robert Grimshaw Director Grimshaw Consulting Limited 2nd August 2018



7. Appendices



Appendix 1 – Financial Appraisal – 4 units London Affordable Rent

Arlington Works (4 No LAR)
Arlington Road, St Margarets TW1 2AZ
Sharpes Refinery Service (Hydro-Carbons) Ltd

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Development Appraisal Prepared by Robert Grimshaw Grimshaw Consulting Limited 13 July 2018

APPRAISAL SUMMARY

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No LAR) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Summary Appraisal for Part 1

Currency in £						
REVENUE						
Sales Valuation	Units	ft²	Sales Rate ft ²	Unit Price	Gross Sales	
Market Residential (Main Block)	20	14,618	801.75	586,000	11,720,000	
London Affordable Rent (Small Block)	<u>4</u>	3,509	128.24	112,500	<u>450,000</u>	
Totals	24	18,127			12,170,000	
Rental Area Summary				Initial	Net Rent	Initial
-	Units	ft²	Rent Rate ft ²	MRV/Unit	at Sale	MRV
Mews Offices (C1 to C7)	7	6,717	25.52	24,485	171,392	171,392
Residential Ground Rents	<u>20</u>	·		350	7,000	7,000
Totals	27	6,717				178,392
Investment Valuation						
Mews Offices (C1 to C7)						
Market Rent	171,392	YP @	6.5000%	15.3846		
(3mths Rent Free)	,	PV 3mths @	6.5000%	0.9844	2,595,612	
Residential Ground Rents		i v omino @	0.000070	0.0011	2,000,012	
Current Rent	7,000	YP @	5.0000%	20.0000	140,000	
Curront None	7,000	11 @	0.000070	20.0000	2,735,612	
					2,100,012	
GROSS DEVELOPMENT VALUE				14,905,612		
NET REALISATION				14,905,612		
OUTLAY						
ACQUISITION COSTS						
Residualised Price (0.73 Acres 1,525,1	149.80 pAcre)	1,113,359			
				1,113,359		
Stamp Duty		5.64%	62,793			
Agent Fee		1.00%	11,134			
Legal Fee		0.50%	5,567			
•				79,494		
CONSTRUCTION COSTS						
Construction	ft²	Build Rate ft ²	Cost			
Construction Costs	29,364	200.34	5,882,925	5,882,925		
External Works			904,477			
Remediation			982,000			
Noise & Vibration Mitigation			175,000			
Mayoral CIL			89,000			
Borough CIL			395,000			

Carbon Off-set Payment

Professional Fees 12.00% 953,328

MARKETING & LETTING

1.00% 143,156 Marketing Letting Agent Fee 15.00% 25,709 Letting Legal Fee 5.00% 8,570

DISPOSAL FEES

Purchaser's Costs 174,258 Effective Purchaser's Costs Rate 6.37% Sales Agent Fee 223,584 1.50% Residential Sales Legals 24 un 700.00 /un 16,800 Commercial Investment Sale Legals 0.50% 13,678

428,321

2,591,427

953,328

177,435

45,950

Project: Arlington Works (4 No LAR) ARGUS Developer Version: 7.70.002

APPRAISAL SUMMARY

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No LAR)
Arlington Road, St Margarets TW1 2AZ
Sharpes Refinery Service (Hydro-Carbons) Ltd
FINANCE

Debit Rate 6.750%, Credit Rate 0.000% (Nominal)

 Land
 170,959

 Construction
 569,596

 Other
 158,871

Total Finance Cost 899,427

TOTAL COSTS 12,125,715

PROFIT

2,779,897

Performance Measures

Profit on Cost% 22.93%
Profit on GDV% 18.65%
Development Yield% (on Rent) 1.47%
Gross Initial Yield% 6.52%

Capitalised Rent per Net $\mathrm{ft^2}$ 407.00 / $\mathrm{ft^2}$ Cost per Net $\mathrm{ft^2}$ 488.00 / $\mathrm{ft^2}$

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Project: Arlington Works (4 No LAR) ARGUS Developer Version: 7.70.002

TIMESCALE AND PHASING CHART

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No LAR) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Project Timescale	
Project Start Date	Jun 2018
Project End Date	Dec 2020
Project Duration (Inc Exit Period)	31 months

Phase 1

	Start Date	Duration	End Date	Jun 18	Dec 18	Jun 19	Dec 19	Jun 20	Dec 20	
Project	Jun 2018	31	Dec 2020	100	7/-	19	7/-	19	90	
				1		1	1	1		
Purchase	Jun 2018	1 Month(s)	Jun 2018	ie		1	1	1		
Pre-Construction	Jul 2018	6 Month(s)	Dec 2018	- 60	- 19		- 1	1	1	
Construction	Jan 2019	18	Jun 2020					- D		
Post Development	Jul 2020	0 Month(s)						1.1		
Letting	Jul 2020	0 Month(s)		1		1	1	11		
Income Flow	Jul 2020	0 Month(s)		1	1	1	1	11		
Sale	Jul 2020	6 Month(s)	Dec 2020	4		4			- 10	
				1						
Cash Activity	Jun 2018	31	Dec 2020		70		70			
				1	7	13	19	25	31	

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GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No LAR) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 1

	001:Jun 2018	002:Jul 2018	003:Aug 2018	004:Sep 2018	005:Oct 2018	006:Nov 2018
Monthly B/F	0	(1,253,866)	(1,312,973)	(1,384,611)	(1,685,404)	(1,984,290)
Land Purchase						
Residualised Price	(1,113,359)	0	0	0	0	0
Stamp Duty	(62,793)	0	0	0	0	0
Agent Fee	(11,134)	0	0	0	0	0
Legal Fee	(5,567)	0	0	0	0	0
	(1,192,853)	0	0	0	0	0
Construction Costs						
Construction Cost	0	0	0	0	0	0
Road/Site Works	0	0	0	(245,500)	(245,500)	(245,500)
Statutory/LA	0	0	0	0	0	0
	0	0	0	(245,500)	(245,500)	(245,500)
Professional Fees						
Professional Fees	(61,013) (61,013)	(59,106) (59,106)	(57,200) (57,200)	(55,293) (55,293)	(53,386) (53,386)	(51,480) (51,480)
Other Cost	, , ,	, , ,	, , ,	, , ,	, , ,	,
Sales Agent Fee	0	0	0	0	0	0
Sales Legal Fee	0	0	0	0	0	0
•	0	0	0	0	0	0
Marketing/Letting						
Marketing	0	0	0	0	0	0
Letting Agent Fee	0	0	0	0	0	0
Letting Legal Fee	0	0	0	0	0	0
	0	0	0	0	0	0
Capitalisation						
Unit Sales	0	0	0	0	0	0
Capitalised Rent	0	0	0	0	0	0
Purchaser's Costs	0	0	0	0	0	0
Net Cash Flow Before Finance	(1,253,866)	(59,106)	(57,200)	(300,793)	(298,886)	(296,980)
Debit Rate 6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
Credit Rate 0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
Finance Costs (All Sets)	0	(7,053)	(7,385)	(7,788)	(9,480)	(11,162)
	(4.0=0.000)	(00.450)	(04 505)	(000 504)	(000 007)	(000 444)
Net Cash Flow After Finance	(1,253,866)	(66,159)	(64,585)	(308,581)	(308,367)	(308,141)

Project: Arlington Works (4 No LAR) ARGUS Developer Version: 7.70.002

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No LAR) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 2

•							_
007:Dec 2018	008:Jan 2019	009:Feb 2019	010:Mar 2019	011:Apr 2019	012:May 2019	013:Jun 2019	014:Jul 2019
(2,309,700)	(2,604,773)	(3,258,035)	(3,522,336)	(3,824,376)	(4,198,816)	(4,699,289)	(5,184,599)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	(63,916)	(145,815)	(218,157)	(280,942)	(334,172)	(377,844)	(411,961)
(245,500)	(11,728)	(26,756)	(40,030)	(51,551)	(61,318)	(69,332)	(75,592)
0	(529,950)	0	0	0	0	0	0
(245,500)	(605,595)	(172,571)	(258,187)	(332,494)	(395,490)	(447,176)	(487,553)
(49,573) (49,573)	(47,666) (47,666)	(45,760) (45,760)	(43,853) (43,853)	(41,946) (41,946)	(40,040) (40,040)	(38,133) (38,133)	(36,226) (36,226)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(295,073)	(653,261)	(218,331)	(302,040)	(374,440)	(435,530)	(485,309)	(523,779)
6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
(12,992)	(14,652)	(18,326)	(19,813)	(21,512)	(23,618)	(26,434)	(29,163)
(308,065)	(667,913)	(236,657)	(321,853)	(395,952)	(459,148)	(511,743)	(552,943)
(2,617,765)	(3,285,678)	(3,522,336)	(3,844,189)	(4,240,141)	(4,699,289)	(5,211,032)	(5,763,975)

Project: Arlington Works (4 No LAR) ARGUS Developer Version: 7.70.002

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No LAR) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 3

_							
22:Mar 2020	021:Feb 2020	020:Jan 2020	019:Dec 2019	018:Nov 2019	017:Oct 2019	016:Sep 2019)15:Aug 2019
(9,853,221)	(9,229,966)	(8,712,877)	(8,166,397)	(7,485,142)	(6,913,813)	(6,347,024)	(5,708,378)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(340,861)	(383,196)	(415,975)	(439,197)	(452,862)	(456,972)	(451,524)	(436,521)
(62,546)	(70,314)	(76,329)	(80,590)	(83,097)	(83,851)	(82,852)	(80,099)
0	0	0	0	0	0	0	0
(403,407)	(453,510)	(492,303)	(519,786)	(535,959)	(540,823)	(534,376)	(516,619)
(20,973) (20,973)	(22,880) (22,880)	(24,787) (24,787)	(26,693) (26,693)	(28,600) (28,600)	(30,507) (30,507)	(32,413) (32,413)	(34,320) (34,320)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(424,380)	(476,390)	(517,090)	(546,479)	(564,559)	(571,329)	(566,789)	(550,939)
6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
(55,424)	(51,919)	(49,010)	(45,936)	(42,104)	(38,890)	(35,702)	(32,110)
(479,804)	(528,308)	(566,100)	(592,415)	(606,663)	(610,219)	(602,491)	(583,049)
(10,333,025)	(9,853,221)	(9,324,912)	(8,758,813)	(8,166,397)	(7,559,734)	(6,949,515)	(6,347,024)

Project: Arlington Works (4 No LAR) ARGUS Developer Version: 7.70.002

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No LAR) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 4

030:Nov 2020	029:Oct 2020	028:Sep 2020	027:Aug 2020	026:Jul 2020	025:Jun 2020	024:May 2020	023:Apr 2020
(4,164,622)	(5,875,760)	(7,587,122)	(9,143,602)	(11,298,662)	(11,098,170)	(10,638,661)	(10,277,601)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	(156,518)	(227,522)	(288,970)
0	0	0	0	0	(28,720)	(41,749)	(53,024)
0	0	0	0	0	0	0	0
0	0	0	0	0	(185,238)	(269,271)	(341,994)
0	0	0	0	0	(15,253)	(17,160)	(19,067)
0	0	0	0	0	(15,253)	(17,160)	(19,067)
(35,160)	(26,370)	(26,370)	(26,370)	(33,120)	0	0	0
(3,136)	(2,912)	(2,688)	(2,464)	(2,240)	0	0	0
(38,296)	(29,282)	(29,058)	(28,834)	(35,360)	0	0	0
(23,440)	(17,580)	(17,580)	(17,580)	(17,580)	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(23,440)	(17,580)	(17,580)	(17,580)	(17,580)	0	0	0
2,344,000	1,758,000	1,758,000	1,758,000	2,208,000	0	0	0
0	0	0	0	0	0	0	0 0
0	0	0	0	0	0	0	0
2,282,264	1,711,138	1,711,362	1,711,586	2,155,060	(200,491)	(286,431)	(361,060)
6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
(10,241)	(23,162)	(32,789)	(41,544)	(51,135)	(62,427)	(59,842)	(57,812)
	4 007 070	1,678,573	1,670,042	2,103,925	(262,919)	(346,273)	(418,872)
2,272,023 (1,948,550)	1,687,976 (4,220,573)	(5,908,549)	(7,587,122)	(9,257,164)	(11,361,089)	(11,098,170)	(10,751,897)

Project: Arlington Works (4 No LAR) ARGUS Developer Version: 7.70.002

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No LAR) Arlington Road, St Margarets TW1 2AZ **Sharpes Refinery Service (Hydro-Carbons) Ltd**

Grouped Cash Flow Part 1 Page A 5

031:Dec 2020 (1,948,550)0 0 0 0 0 0 0 0 0 0 0 (76, 194)(17,038)(93,232)(49,396)(25,709)(8,570)(83,675)2,344,000

4,728,447

2,735,612 (174,258)

6.750%

0.000%

0

4,728,447

2,779,897

Project: Arlington Works (4 No LAR) ARGUS Developer Version: 7.70.002



Appendix 2 - Financial Appraisal - 4 units Shared Ownership

Arlington Works (4 No SO)
Arlington Road, St Margarets TW1 2AZ
Sharpes Refinery Service (Hydro-Carbons) Ltd

CONFIDENTIAL

APPRAISAL SUMMARY

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No SO) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Summary Appraisal for Part 1

Currency in £

REVENUE						
Sales Valuation	Units	ft²	Sales Rate ft ²	Unit Price	Gross Sales	
Market Residential (Main Block)	20	14,618	801.75	586,000	11,720,000	
Shared Ownership (Small Block)	<u>4</u> 24	<u>3,509</u>	424.62	372,500	1,490,000	
Totals	24	18,127			13,210,000	
Rental Area Summary				Initial	Net Rent	Initial
	Units	ft²	Rent Rate ft ²	MRV/Unit	at Sale	MRV
Mews Offices (C1 to C7)	7	6,717	25.52	24,485	171,392	171,392
Residential Ground Rents	<u>20</u> 27			350	7,000	7,000
Totals	27	6,717			178,392	178,392
Investment Valuation						
Mews Offices (C1 to C7)						
Market Rent	171,392	YP @	6.5000%	15.3846		
(3mths Rent Free)		PV 3mths @	6.5000%	0.9844	2,595,612	
Residential Ground Rents						
Current Rent	7,000	YP @	5.0000%	20.0000	140,000	
					2,735,612	
GROSS DEVELOPMENT VALUE				15,945,612		

15,945,612

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NET REALISATION

OUTLAY				
ACQUISITION COSTS Residualised Price (0.73 Acres 2,602)	,162.38 pAcre	e)	1,899,579	1,899,579
Stamp Duty Agent Fee Legal Fee		5.64% 1.00% 0.50%	107,136 18,996 9,498	
CONSTRUCTION COSTS				135,630
Construction	ft² E	Build Rate ft ²	Cost	
Construction Costs	29,364	200.34	5,882,925	5,882,925
External Works			904,477	
Remediation			982,000	
Noise & Vibration Mitigation			175,000	
Mayoral CIL			89,000	
Borough CIL			395,000	
Carbon Off-set Payment			45,950	0.504.407
				2,591,427
PROFESSIONAL FEES				
Professional Fees		12.00%	953,328	
				953,328
MARKETING & LETTING		1.00%	143,156	
Marketing Letting Agent Fee		15.00%	25,709	
Letting Legal Fee		5.00%	8,570	
		0.0070	3,3.3	177,435
DISPOSAL FEES				
Purchaser's Costs			174,258	
Effective Purchaser's Costs Rate		6.37%	000.404	
Sales Agent Fee	24	1.50%	239,184	
Residential Sales Legals Commercial Investment Sale Legals	24 un	700.00 /un 0.50%	16,800 13,678	
Commercial investment cale Legals		0.50 /0	13,070	443,921

Project: Arlington Works (4 No SO) ARGUS Developer Version: 7.70.002

APPRAISAL SUMMARY

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No SO) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd FINANCE

Debit Rate 6.750%, Credit Rate 0.000% (Nominal)

 Land
 291,685

 Construction
 569,596

 Other
 156,984

Total Finance Cost 1,018,266

TOTAL COSTS 13,102,509

PROFIT

2,843,103

Performance Measures

Profit on Cost% 21.70%
Profit on GDV% 17.83%
Development Yield% (on Rent) 1.36%
Gross Initial Yield% 6.52%

Capitalised Rent per Net ft² 407.00 /ft² Cost per Net ft² 527.00 /ft²

CONFIDENTIAL

Project: Arlington Works (4 No SO) ARGUS Developer Version: 7.70.002

TIMESCALE AND PHASING CHART

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No SO) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Project Timescale	
Project Start Date	Jun 2018
Project End Date	Dec 2020
Project Duration (Inc Exit Period)	31 months

Phase 1



CONFIDENTIAL

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No SO) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 1

•						_
	001:Jun 2018	002:Jul 2018	003:Aug 2018	004:Sep 2018	005:Oct 2018	006:Nov 2018
Monthly B/F	0	(2,096,221)	(2,155,328)	(2,236,442)	(2,537,236)	(2,836,122)
Land Purchase						
Residualised Price	(1,899,579)	0	0	0	0	0
Stamp Duty	(107,136)	0	0	0	0	0
Agent Fee	(18,996)	0	0	0	0	0
Legal Fee	(9,498)	0	0	0	0	0
	(2,035,208)	0	0	0	0	0
Construction Costs						
Construction Cost	0	0	0	0	0	0
Road/Site Works	0	0	0	(245,500)	(245,500)	(245,500)
Statutory/LA	0	0	0	0	0	0
	0	0	0	(245,500)	(245,500)	(245,500)
Professional Fees						
Professional Fees	(61,013)	(59,106)	(57,200)	(55,293)	(53,386)	(51,480)
	(61,013)	(59,106)	(57,200)	(55,293)	(53,386)	(51,480)
Other Cost						
Sales Agent Fee	0	0	0	0	0	0
Sales Legal Fee	0	0	0	0	0	0
	0	0	0	0	0	0
Marketing/Letting						
Marketing	0	0	0	0	0	0
Letting Agent Fee	0	0	0	0	0	0
Letting Legal Fee	0	0	0	0	0	0
	0	0	0	0	0	0
Capitalisation						
Unit Sales	0	0	0	0	0	0
Capitalised Rent	0	0	0	0	0	0
Purchaser's Costs	0	0	0	0	0	0
Net Cash Flow Before Finance	(2,096,221)	(59,106)	(57,200)	(300,793)	(298,886)	(296,980)
Debit Rate 6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
Credit Rate 0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
Finance Costs (All Sets)	0	(11,791)	(12,124)	(12,580)	(14,272)	(15,953)
Net Cash Flow After Finance	(2,096,221)	(70,898)	(69,323)	(313,373)	(313,158)	(312,933)
Cumulative Net Cash Flow Monthly	(2,096,221)	(2,167,119)	(2,236,442)	(2,549,815)	(2,862,974)	(3,175,907)
• • • • • • • • • • • • • • • • • • • •		, , , -,	, , , , –,			(, -,)

Project: Arlington Works (4 No SO) ARGUS Developer Version: 7.70.002

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No SO) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 2

014:Jul 2019	013:Jun 2019	012:May 2019	011:Apr 2019	010:Mar 2019	009:Feb 2019	008:Jan 2019	07:Dec 2018
(6,080,286)	(5,594,977)	(5,079,639)	(4,705,199)	(4,403,159)	(4,124,241)	(3,470,980)	(3,175,907)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(411,961)	(377,844)	(334,172)	(280,942)	(218,157)	(145,815)	(63,916)	0
(75,592)	(69,332)	(61,318)	(51,551)	(40,030)	(26,756)	(11,728)	(245,500)
0	0	0	0	0	0	(529,950)	0
(487,553)	(447,176)	(395,490)	(332,494)	(258,187)	(172,571)	(605,595)	(245,500)
(36,226) (36,226)	(38,133) (38,133)	(40,040) (40,040)	(41,946) (41,946)	(43,853) (43,853)	(45,760) (45,760)	(47,666) (47,666)	(49,573) (49,573)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(523,779)	(485,309)	(435,530)	(374,440)	(302,040)	(218,331)	(653,261)	(295,073)
6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
(34,202)	(31,472)	(28,573)	(26,467)	(24,768)	(23,199)	(19,524)	(17,864)
(557,981)	(516,781)	(464,103)	(400,907)	(326,808)	(241,530)	(672,785)	(312,938)
(6,669,739)	(6,111,758)	(5,594,977)	(5,130,874)	(4,729,967)	(4,403,159)	(4,161,630)	(3,488,844)

Project: Arlington Works (4 No SO) ARGUS Developer Version: 7.70.002

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No SO) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 3

015:Aug 2019	016:Sep 2019	017:Oct 2019	018:Nov 2019	019:Dec 2019	020:Jan 2020	021:Feb 2020	022:Mar 2020
(6,604,065)	(7,257,826)	(7,824,615)	(8,395,944)	(9,092,570)	(9,639,049)	(10,156,138)	(10,795,022)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(436,521)	(451,524)	(456,972)	(452,862)	(439,197)	(415,975)	(383,196)	(340,861)
(80,099)	(82,852)	(83,851)	(83,097)	(80,590)	(76,329)	(70,314)	(62,546)
0	0	0	0	0	0	0	0
(516,619)	(534,376)	(540,823)	(535,959)	(519,786)	(492,303)	(453,510)	(403,407)
(34,320) (34,320)	(32,413) (32,413)	(30,507) (30,507)	(28,600) (28,600)	(26,693) (26,693)	(24,787) (24,787)	(22,880) (22,880)	(20,973) (20,973)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(550,939)	(566,789)	(571,329)	(564,559)	(546,479)	(517,090)	(476,390)	(424,380)
6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
(37,148)	(40,825)	(44,013)	(47,227)	(51,146)	(54,220)	(57,128)	(60,722)
(588,087)	(607,614)	(615,343)	(611,786)	(597,625)	(571,309)	(533,518)	(485,102)
(7,257,826)	(7,865,440)	(8,480,783)	(9,092,570)	(9,690,195)	(10,261,504)	(10,795,022)	(11,280,124)

Project: Arlington Works (4 No SO) ARGUS Developer Version: 7.70.002

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No SO) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 4

0 030:Nov 2020	029:Oct 2020	028:Sep 2020	027:Aug 2020	026:Jul 2020	025:Jun 2020	024:May 2020	023:Apr 2020
3) (4,102,465)	(5,813,603)	(7,524,965)	(9,076,896)	(12,256,356)	(12,055,865)	(11,580,462)	(11,219,402)
0 0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
0 0	0	0	0	0	0	0	0
0 0	0	0	0	0	0	0	0
0 0	0	0	0	0	0	0	0
0 0	0	0	0	0	(156,518)	(227,522)	(288,970)
0 0	0	0	0	0	(28,720)	(41,749)	(53,024)
0 0	0	0	0	0	0	0	0
0 0	0	0	0	0	(185,238)	(269,271)	(341,994)
0 0	0	0	0	0	(15,253)	(17,160)	(19,067)
0 0	0	0	0	0	(15,253)	(17,160)	(19,067)
)) (35,160)	(26,370)	(26,370)	(26,370)	(48,720)	0	0	0
2) (3,136)	(2,912)	(2,688)	(2,464)	(2,240)	0	0	0
2) (38,296)	(29,282)	(29,058)	(28,834)	(50,960)	0	0	0
)) (23,440)	(17,580)	(17,580)	(17,580)	(17,580)	0	0	0
0 0	0	0	0	0	0	0	0
· ·	0	0	0	0	0	0	0
) (23,440)	(17,580)	(17,580)	(17,580)	(17,580)	0	0	0
0 2,344,000	1,758,000	1,758,000	1,758,000	3,248,000	0	0	0
0 0	0	0	0	0	0	0	0 0
0 0	0	0	0	0	0	0	0
8 2,282,264	1,711,138	1,711,362	1,711,586	3,179,460	(200,491)	(286,431)	(361,060)
	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
	(22,813)	(32,439)	(41,169)	(50,672)	(67,814)	(65,140)	(63,109)
	1,688,325	1,678,923	1,670,417	3,128,788	(268,306)	(351,571)	(424,170)
⁷) (1,885,344)	(4,157,717)	(5,846,042)	(7,524,965)	(9,195,382)	(12,324,170)	(12,055,865)	(11,704,294)

Project: Arlington Works (4 No SO) ARGUS Developer Version: 7.70.002

GRIMSHAW CONSULTING LIMITED

Arlington Works (4 No SO) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 5

031:Dec 2020 (1,885,344)0 0 0 0 0 0 0 0 0 0 0 (76, 194)(17,038)(93,232)(49,396)(25,709)(8,570)(83,675)2,344,000

ONFIDENTIAL

4,728,447

2,735,612 (174,258)

6.750%

0.000%

0

4,728,447

2,843,103

Project: Arlington Works (4 No SO) ARGUS Developer Version: 7.70.002

Report Date: 13/07/2018



Arlington Works, St Margaret's TW1 2AZ – Financial Viability Assessment – August 2018

Appendix 3 - Financial Appraisal – 100% Market Housing

Arlington Works (100% Market Housing)
Arlington Road, St Margarets TW1 2AZ
Sharpes Refinery Service (Hydro-Carbons) Ltd

CONFIDENTIAL

Development Appraisal Prepared by Robert Grimshaw Grimshaw Consulting Limited 13 July 2018

APPRAISAL SUMMARY

GRIMSHAW CONSULTING LIMITED

Arlington Works (100% Market Housing) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Summary Appraisal for Part 1

Currency in £

REVENUE						
Sales Valuation	Units	ft²	Sales Rate ft ²	Unit Price	Gross Sales	
Market Residential (Main Block)	20	14,618	801.75	586,000	11,720,000	
Market Housing (Small Block)	<u>4</u>	<u>3,509</u>	792.25	695,000	2,780,000	
Totals	2 <u>4</u>	18,127			14,500,000	
Rental Area Summary				Initial	Net Rent	Initial
	Units	ft²	Rent Rate ft ²	MRV/Unit	at Sale	MRV
Mews Offices (C1 to C7)	7	6,717	25.52	24,485	171,392	171,392
Residential Ground Rents	<u>24</u> 31			350	8,400	<u>8,400</u>
Totals	31	6,717			179,792	179,792
Investment Valuation						
Mews Offices (C1 to C7)						
Market Rent	171,392	YP @	6.5000%	15.3846		
(3mths Rent Free)		PV 3mths @	6.5000%	0.9844	2,595,612	
Residential Ground Rents						
Current Rent	8,400	YP @	5.0000%	20.0000	168,000	
					2,763,612	
GROSS DEVELOPMENT VALUE				17,263,612		
NET REALISATION				17,263,612		

\sim	 A \/	

OUTLAY				
ACQUISITION COSTS			0.450.400	
Residualised Price (0.73 Acres 3,365	,062.75 pAcr	e)	2,456,496	2,456,496
Stamp Duty Agent Fee		5.64% 1.00%	138,546 24,565	
Legal Fee		0.50%	12,282	
CONSTRUCTION COSTS				175,394
Construction	ft²	Build Rate ft ²	Cost	
Construction Costs	29,364	200.34	5,882,925	5,882,925
External Works			904,477	
Remediation			982,000	
Noise & Vibration Mitigation			175,000	
Mayoral CIL			115,000	
Borough CIL			510,000	
Carbon Off-set Payment			45,950	2,732,427
PROFESSIONAL FEES				
Professional Fees		12.00%	953,328	
			, .	953,328
MARKETING & LETTING				
Marketing		1.00%	143,156	
Letting Agent Fee		15.00%	25,709	
Letting Legal Fee		5.00%	8,570	
DISPOSAL FEES				177,435
Purchaser's Costs			176,042	
Effective Purchaser's Costs Rate		6.37%	110,012	
Sales Agent Fee		1.50%	258,954	
Residential Sales Legals	24 un	700.00 /un	16,800	
Commercial Investment Sale Legals		0.50%	13,818	
				465,614

Project: Arlington Works (100% Market Housing)

ARGUS Developer Version: 7.70.002

APPRAISAL SUMMARY

GRIMSHAW CONSULTING LIMITED

Arlington Works (100% Market Housing)
Arlington Road, St Margarets TW1 2AZ
Sharpes Refinery Service (Hydro-Carbons) Ltd
FINANCE

Debit Rate 6.750%, Credit Rate 0.000% (Nominal)

 Land
 377,201

 Construction
 583,631

 Other
 144,548

Total Finance Cost 1,105,380

TOTAL COSTS 13,948,999

PROFIT

3,314,614

Performance Measures

Profit on Cost% 23.76%
Profit on GDV% 19.20%
Development Yield% (on Rent) 1.29%
Gross Initial Yield% 6.51%

Capitalised Rent per Net ft² 411.00 /ft² Cost per Net ft² 561.00 /ft²

CONFIDENTIAL

Project: Arlington Works (100% Market Housing)

ARGUS Developer Version: 7.70.002 Date: 13/07/2018

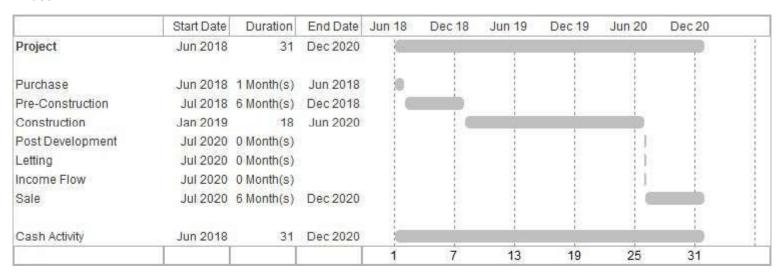
TIMESCALE AND PHASING CHART

GRIMSHAW CONSULTING LIMITED

Arlington Works (100% Market Housing) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Project Timescale	
Project Start Date	Jun 2018
Project End Date	Dec 2020
Project Duration (Inc Exit Period)	31 months

Phase 1



CONFIDENTIAL

GRIMSHAW CONSULTING LIMITED

Arlington Works (100% Market Housing) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 1

	001:Jun 2018	002:Jul 2018	003:Aug 2018	004:Sep 2018	005:Oct 2018	006:Nov 2018
Monthly B/F	0	(2,692,903)	(2,752,009)	(2,839,836)	(3,140,629)	(3,439,516
Land Purchase						
Residualised Price	(2,456,496)	0	0	0	0	(
Stamp Duty	(138,546)	0	0	0	0	(
Agent Fee	(24,565)	0	0	0	0	(
Legal Fee	(12,282)	0	0	0	0	(
	(2,631,890)	0	0	0	0	(
Construction Costs						
Construction Cost	0	0	0	0	0	(
Road/Site Works	0	0	0	(245,500)	(245,500)	(245,500
Statutory/LA	0	0	0	0	0	. (
	0	0	0	(245,500)	(245,500)	(245,500
Professional Fees						
Professional Fees	(61,013)	(59,106)	(57,200)	(55,293)	(53,386)	(51,480
	(61,013)	(59,106)	(57,200)	(55,293)	(53,386)	(51,480
Other Cost						
Sales Agent Fee	0	0	0	0	0	(
Sales Legal Fee	0	0	0	0	0	(
	0	0	0	0	0	
Marketing/Letting						
Marketing	0	0	0	0	0	(
Letting Agent Fee	0	0	0	0	0	(
Letting Legal Fee	0	0	0	0	0	(
	0	0	0	0	0	
Capitalisation						
Unit Sales	0	0	0	0	0	(
Capitalised Rent	0	0	0	0	0	(
Purchaser's Costs	0	0	0	0	0	
Net Cash Flow Before Finance	(2,692,903)	(59,106)	(57,200)	(300,793)	(298,886)	(296,980
Debit Rate 6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
Credit Rate 0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
Finance Costs (All Sets)	0	(15,148)	(15,480)	(15,974)	(17,666)	(19,347
Net Cash Flow After Finance	(2,692,903)	(74,254)	(72,680)	(316,767)	(316,552)	(316,327
Cumulative Net Cash Flow Monthly	(2,692,903)	(2,767,157)	(2,839,836)	(3,156,603)	(3,473,156)	(3,789,483
•	,	,	,	,	,	

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GRIMSHAW CONSULTING LIMITED

Arlington Works (100% Market Housing) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 2

J							•
014:Jul 2019	013:Jun 2019	012:May 2019	011:Apr 2019	010:Mar 2019	009:Feb 2019	008:Jan 2019	007:Dec 2018
(6,858,931)	(6,373,621)	(5,845,363)	(5,470,923)	(5,168,882)	(4,878,817)	(4,084,556)	(3,789,483)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(411,961)	(377,844)	(334,172)	(280,942)	(218,157)	(145,815)	(63,916)	0
(75,592)	(69,332)	(61,318)	(51,551)	(40,030)	(26,756)	(11,728)	(245,500)
0	0	0	0	0	0	(670,950)	0
(487,553)	(447,176)	(395,490)	(332,494)	(258,187)	(172,571)	(746,595)	(245,500)
(36,226) (36,226)	(38,133) (38,133)	(40,040) (40,040)	(41,946) (41,946)	(43,853) (43,853)	(45,760) (45,760)	(47,666) (47,666)	(49,573) (49,573)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(523,779)	(485,309)	(435,530)	(374,440)	(302,040)	(218,331)	(794,261)	(295,073)
6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
(38,581)	(35,852)	(32,880)	(30,774)	(29,075)	(27,443)	(22,976)	(21,316)
(562,361)	(521,161)	(468,410)	(405,214)	(331,115)	(245,774)	(817,237)	(316,389)
(7,457,143)	(6,894,783)	(6,373,621)	(5,905,212)	(5,499,998)	(5,168,882)	(4,923,108)	(4,105,872)

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GRIMSHAW CONSULTING LIMITED

Arlington Works (100% Market Housing) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 3

022:Mar 2020	021:Feb 2020	020:Jan 2020	019:Dec 2019	018:Nov 2019	017:Oct 2019	016:Sep 2019	015:Aug 2019
(11,613,755)	(10,961,284)	(10,444,195)	(9,897,715)	(9,187,729)	(8,616,400)	(8,049,610)	(7,382,710)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(340,861)	(383,196)	(415,975)	(439,197)	(452,862)	(456,972)	(451,524)	(436,521)
(62,546)	(70,314)	(76,329)	(80,590)	(83,097)	(83,851)	(82,852)	(80,099)
0	0	0	0	0	0	0	0
(403,407)	(453,510)	(492,303)	(519,786)	(535,959)	(540,823)	(534,376)	(516,619)
(20,973) (20,973)	(22,880) (22,880)	(24,787) (24,787)	(26,693) (26,693)	(28,600) (28,600)	(30,507) (30,507)	(32,413) (32,413)	(34,320) (34,320)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(424,380)	(476,390)	(517,090)	(546,479)	(564,559)	(571,329)	(566,789)	(550,939)
6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
(65,327)	(61,657)	(58,749)	(55,675)	(51,681)	(48,467)	(45,279)	(41,528)
	(538,047)	(575,838)	(602,154)	(616,240)	(619,796)	(612,068)	(592,467)
(489,707) (12,103,462)	(11,613,755)	(11,075,708)	(10,499,869)	(9,897,715)	(9,281,475)	(8,661,679)	(8,049,610)

GRIMSHAW CONSULTING LIMITED

Arlington Works (100% Market Housing) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 4

030:Nov 2020	029:Oct 2020	028:Sep 2020	027:Aug 2020	026:Jul 2020	025:Jun 2020	024:May 2020	023:Apr 2020
(3,664,009)	(5,375,147)	(7,086,509)	(8,638,795)	(13,088,905)	(12,888,413)	(12,399,195)	(12,038,135)
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	(156,518)	(227,522)	(288,970)
0	0	0	0	0	(28,720)	(41,749)	(53,024)
0	0	0	0	0	0	0	0
0	0	0	0	0	(185,238)	(269,271)	(341,994)
0	0	0	0	0	(15,253)	(17,160)	(19,067)
0	0	0	0	0	(15,253)	(17,160)	(19,067)
(35,160)	(26,370)	(26,370)	(26,370)	(68,070)	0	0	0
(3,136)	(2,912)	(2,688)	(2,464)	(2,240)	0	0	0
(38,296)	(29,282)	(29,058)	(28,834)	(70,310)	0	0	0
(23,440)	(17,580)	(17,580)	(17,580)	(17,580)	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
(23,440)	(17,580)	(17,580)	(17,580)	(17,580)	0	0	0
2,344,000	1,758,000	1,758,000	1,758,000	4,538,000	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
2,282,264	1,711,138	1,711,362	1,711,586	4,450,110	(200,491)	(286,431)	(361,060)
6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%	6.750%
0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
(7,425)	(20,346)	(29,973)	(38,704)	(48,099)	(72,497)	(69,745)	(67,715)
	4 600 700	1,681,389	1,672,882	4,402,011	(272,989)	(356,176)	(428,775)
2,274,839 (1,439,490)	1,690,792 (3,714,329)	(5,405,120)	(7,086,509)	(8,759,391)	(13,161,402)	(12,888,413)	(12,532,237)

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GRIMSHAW CONSULTING LIMITED

Arlington Works (100% Market Housing) Arlington Road, St Margarets TW1 2AZ Sharpes Refinery Service (Hydro-Carbons) Ltd

Grouped Cash Flow Part 1 Page A 5

031:Dec 2020 (1,439,490)0 0 0 0 0 0 0 0 0 0 0 (76,614)(17,178)(93,792)(49,396)(25,709)(8,570)(83,675)2,344,000 2,763,612 (176,042)

4,754,1036.750%
0.000%
0 **4,754,103**

3,314,614



Arlington Works, St Margaret's TW1 2AZ – Financial Viability Assessment – August 2018

Appendix 4 – Order of Cost Estimate – Proposed Development



Order of Cost Estimate

Project Redevelopment of Arlington Works					
Client	Sharpes Refinery Service (Hydro-Carbons) Ltd.				
Date	28 June 2018				
Prepared by	Paul Burns / Monica Kadandara				







index		Page No.
1.00	Document Issue Register	3
2.00	Introduction	4 - 5
3.00	Schedule of Areas	6
4.00	Overall Summary	7
5.00 5.01 5.02 5.03 5.04 5.05 5.06	Estimate Office B1(A) Units C1 - C4 Office B1(A) Units C5 - C7 Residential Small Block Residential Main Building External Works Extra over for Remediation	8 - 9 10 - 11 12 13 - 14 15 16
6.00	Information Used for Order of Cost Estimate	17 - 18
7.00	Notes	19
8.00	Exclusions and Risk Commentary	20 - 21

Comp' Checked JF

Approved PB



1.00 Document Issue Register

	Document Name	Rev	Issue Date	Issued to
.1	Order of Cost Estimate 1		28/06/18	Grimshaw Consulting Limited

Comments

First Issue



2.00 Introduction

- .1 This document represents an Order of Cost Estimate for the proposed redevelopment of the Arlington Works site, Twickenham.
- .2 The proposed scheme comprises of the construction of two new residential building blocks, the conversion of existing Victorian mews to provide new office spaces and associated external works. Further allowances have been provided for the additional cost of Site remediation.
- .3 Order of Cost Estimates are produced as an intrinsic part of Royal Institute of British Architects (RIBA) Work Stage 1. The core objectives of this RIBA stage as described in the RIBA Plan of Work 2013 is as follows: -
 - Stage 1 Prepartion and Brief Develop project objectives, including quality objectives and project outcomes, sustainability aspirations, project budget, other parameters or constraints and develop initial project brief. Undertake feasibility studies and review of site information.
- .4 The purpose of an Order of Cost Estimate is to establish a realistic cost limit for the building project. The cost limit being the maximum expenditure that the Client is prepared to make in relation to the completed building project, which will be managed by the project team (i.e. authorised budget).
- .5 Stace Order of Cost Estimates use industry benchmarking data to provide an order of cost typically expected of a project of this type The benchmarking data takes into account the nature/specification of the project, the expected method of construction, the location and defined uses.
- .6 The data considered in providing the benchmarking Order of Cost Estimate relates to second quarter 2018 (2Q18) and has been sourced from:
 - Stace Projects
 - BCIS data
 - Industry published cost data
- .7 This Order of Cost Estimate is based on information noted in Section 6.0
- .8 We draw your attention to the notes in Section 7.0
- .9 We draw your attention to the exclusions in Section 8.0
- .10 Increased cost projections are excluded.
- .11 The costs are based on the assumption of a single stage competitive tender to main contractors using the design and build form of contract. It should be noted that an alternative form of procurement would require a review of the budget.
- .12 Fees are excluded.
- .13 VAT is excluded.



2.00 Introduction

- .14 Estimating works to existing buildings introduce many sources of uncertainty and these can affect the scope of the works, the cost and the programme. The risks include:
 - The availability of information about the buildings original design and construction including the existence of unrecorded alterations
 - The condition of the existing building, the quality of the original construction and the effects of settlement, wear and tear
 - The effects of demolition, alterations and temporary works on the progress of the works and the retained fabric
 - The scale of anticipated temporary works and protection
 - The presence of existing occupiers within the building

RIBA Work Stage	0	1	2	3	4	5	6	7
RICS Estimate Stage/ Stace Document	Preparation and Brief	Order of Cost Estimate	Formal Cost Plan 1	Formal Cost Plan 2	Pre-Tender Estimate	Cost Reports	Final Account	In Use



3.00 Schedule of Areas

_		Units NSA		GIA	
		nr	m²	m²	ft ²
	Office B4(A) Unite C4				
.1	Office B1(A) Units C1 - C4 Ground Floor		171	176	1,894
.2	First Floor	4	171	176	1,894
• -	1136 1 (00)		171	170	1,074
	Total GIA Office B1(A) Units C1 - C4	4	342	352	3,788
	Office B1(A) Units C5 - C7				
.3	Ground Floor	3	134	136	1,464
.4	First Floor	J	134	136	1,464
	Total GIA Office B1(A) Units C5 - C7	3	268	272	2,928
	Residential Main Building				
.5	Ground Floor	5	325	480	5,167
.6	First Floor	6	406	479	5,156
.7	Second Floor	6	406	479	5,156
.8	Third Floor	3	221	285	3,068
	Total GIA Residential Main Building	20	1,358	1,723	18,547
	Residential Small Block				
.9	Ground Floor	2	125	154	1,658
.10	First Floor	2	115	138	1,485
.11	Second Floor		87	89	958
	Total GIA Residential Small Building	4	327	381	4,101
	Grand Total Gross Internal Floor Area (GIA)			2,728	29,364

Notes:

The above areas have been taken or interpolated from Brookes Architects drawings.

The above areas should be considered approximate.

The above areas have been measured to the internal face of the perimeter walls at each floor level in accordance with the RICS Code of Measuring Practice (6th edition).



4.00 Overall Summary

Ref	Element Summary	Area m²	£/m²	£/ft²	Total
			£	£	£
.1	Office B1(A) Units C1 - C4	352	2,126	197.47	748,181
.2	Office B1(A) Units C5 - C7	272	1,919	178.32	522,096
.3	Residential Small Block	381	2,274	211.30	866,569
.4	Residential Main Building	1,723	2,174	201.99	3,746,081
.5	External Works				904,477
.6	Extra over for Remediation				982,000
	Total Order of Cost Estimate	2,728	m²	£	7,769,404
	Aggregate Cost / m ²			c	2 040 02
	Aggregate Cost / III			£	2,848.02
	Aggregate Cost / ft ²			£	264.59





5.01 Office B1(A) Units C1 - C4

 $\begin{array}{cc} & m^2 & ft^2 \\ \text{GIA} & 352 & 3,788 \end{array}$

Ref	Item	Qty	Unit	Rate	Total	£/m²	£/ft²
•					£	£	£
.1	Demolition and alterations						
	Remove roof coverings and structure	128	m²	100	12,800	36.36	3.38
	Remove stair cases	3	nr	500	1,500	4.26	0.40
	Demolish external walls	93	m²	75	6,975	19.82	1.84
	Demolish internal walls	60	m²	50	3,000	8.52	0.79
	Remove telephone mast		item		5,000	14.20	1.32
	Remove windows and make good opening	12	nr	250	3,000	8.52	0.79
	Remove external doors and make good opening	2	nr	300	600	1.70	0.16
	Remove unit front and make good opening	2	nr	500	1,000	2.84	0.26
	General stripping out including redundant M&E	256	m²	50	12,800	36.36	3.38
.2	Substructure; new foundations to extension	48	m²	450	21,600	61.36	5.70
.3	Frame &)					
.4	Upper Floors; to extension) 96	m²	300	28,800	81.82	7.60
.5	Allowance for isolated structural repairs		item		25,000	71.02	6.60
	Allowance for Waterproofing works		item		25,000	71.02	6.60
.6	Roof; pitched roof with slate coverings	176	m²	175	30,800	87.50	8.13
.7	Stairs; new stairs assumed timber	4	nr	3,000	12,000	34.09	3.17
.8	External Walls; new external walls	139	m²	300	41,700	118.47	11.01
.9	External Walls; clean, repoint & dry line	309	m²	140	43,260	122.90	11.42
.10	Windows and External Doors	69	m²	500	34,500	98.01	9.11
.11	Internal Walls and Partitions	352	m²	60	21,120	60.00	5.58
.12	Internal Doors	352	m²	25	8,800	25.00	2.32
.13	Wall Finishes	352	m²	20	7,040	20.00	1.86
.14	Floor Finishes	352	m²	60	21,120	60.00	5.58
.15	Ceiling Finishes	352	m²	50	17,600	50.00	4.65
.16	Furniture, Furnishings and Equipment	4	nr	5,000	20,000	56.82	5.28
.17	Mechanical & Electrical Installations incl solar						
	panel allowance	352	m²	500	176,000	500.00	46.46
.18	Builders work in connection			5%	8,800	25.00	2.32
				-	589,815	1,675.59	155.71
.19	Preliminaries, Overheads and Profit			18.0%	106,167	301.61	28.03
	Total Building Works Estimate	C/F		£	695,982	1,977.20	183.74



Redevelopment of Arlington Works Order of Cost Estimate

GIA

 m^2 ft² 352 3,788

5.01 Office B1(A) Units C1 - C4

Ref	Item	Qty Unit	Rate	Total	£/m²	£/ft²
				£	£	£
	Total Building Works Estimate	B/F		695,982	1,977.20	183.74
.20	Risk allowance estimate:					
	 Design Development Risks Estimate 		2.5%	17,400	49.43	4.59
	 Construction Risks Estimate 		5.0%	34,799	98.86	9.19
	 Employer Change Risks Estimate 			Excluded		
	 Employer Other Risks Estimate 			Excluded		
	Total Building Works Estimate incl. Risk		£	748,181	2,125.49	197.52
.21	Inflation estimate			Excluded		
	Total Building Works Estimate incl. Risk &					
	Inflation		£	748,181	2,125.49	197.52





5.02 Office B1(A) Units C5 - C7

 $\begin{array}{cc} & m^2 & \text{ft}^2 \\ \text{GIA} & 272 & 2,928 \end{array}$

Ref	Item	Qty	Unit	Rate	Total	£/m²	£/ft²
					£	£	£
.1	Demolition and alterations						
	Remove roof coverings and structure	129	m²	100	12,900	47.43	4.41
	Remove stair cases	3	nr	500	1,500	5.51	0.51
	Demolish external walls	27	m²	75	2,025	7.44	0.69
	Remove windows and make good opening	8	nr	250	2,000	7.35	0.68
	Remove external doors and make good opening	2	nr	300	600	2.21	0.20
	Remove unit front and make good opening	2	nr	500	1,000	3.68	0.34
	General stripping out including redundant M&E	258	m²	50	12,900	47.43	4.41
.2	Substructure; Allowance for foundation works		item		5,000	18.38	1.71
.3	Frame)					
.4	Upper Floors)					
.5	Allowance for isolated structural repairs	,	item		15,000	55.15	5.12
	Allowance for Waterproofing works		item		20,000	73.53	6.83
.6	Roof; pitched roof with slate coverings	136	m²	175	23,800	87.50	8.13
.7	Stairs; new stairs assumed timber	3	nr	3,000	9,000	33.09	3.07
.8	External Walls; allowance for new external walls		item		3,000	11.03	1.02
.9	External Walls; clean, repoint & dry line	422	m²	140	59,080	217.21	20.18
.10	Windows and External Doors	55	m²	500	27,500	101.10	9.39
.11	Internal Walls and Partitions	272	m²	60	16,320	60.00	5.57
.12	Internal Doors	272	m²	25	6,800	25.00	2.32
.13	Wall Finishes	272	m²	20	5,440	20.00	1.86
.14	Floor Finishes	272	m²	60	16,320	60.00	5.57
.15	Ceiling Finishes	272	m²	50	13,600	50.00	4.64
.16	Furniture, Furnishings and Equipment	3	nr	5,000	15,000	55.15	5.12
.17	Mechanical & Electrical Installations incl solar						
	panel allowance	272	m²	500	136,000	500.00	46.45
.18	Builders work in connection			5%	6,800	25.00	2.32
				-	411,585	1,513.19	140.54
.19	Preliminaries, Overheads and Profit			18.0%	74,085	272.37	25.30
	Total Building Works Estimate	C/F		£	485,670	1,785.56	165.84



Redevelopment of Arlington Works Order of Cost Estimate

272

GIA

ft2 m^2 2,928

5.02 Office B1(A) Units C5 - C7

Ref	Item	Qty Unit	Rate	Total	£/m²	£/ft²
				£	£	£
	Total Building Works Estimate	B/F		485,670	1,785.56	165.84
.20	Risk allowance estimate:					
	Design Development Risks Estimate		2.5%	12,142	44.64	4.15
	 Construction Risks Estimate 		5.0%	24,284	89.28	8.29
	 Employer Change Risks Estimate 			Excluded		
	Employer Other Risks Estimate			Excluded		
	Total Building Works Estimate incl. Risk		£	522,096	1,919.48	178.28
.21	Inflation estimate			Excluded		
	Total Building Works Estimate incl. Risk &					
	Inflation		£	522,096	1,919.48	178.28





5.03 Residential Small Block

m² ft² GIA 381 4,101

Ref	Item	Qty		Unit	Rate	Total	£/m²	£/ft²
						£	£	£
.1	Substructure; piled/suspended		171	m^2	400	68,400	179.53	16.68
.2	Frame)						
.3	Upper Floors)	393	m²	250	98,250	257.87	23.96
.4	Roof; zinc roof construction and covering		125	m²	225	28,125	73.82	6.86
.5	Stairs; flights to stair core		1	nr	8,000	8,000	21.00	1.95
.6	Stairs; timber stairs to duplex		2	nr	3,000	6,000	15.75	1.46
.7	External Walls; facing brickwork		276	m²	275	75,900	199.21	18.51
.8	External Walls; metal cladding		143	m²	450	64,350	168.90	15.69
.9	EO for acoustics due to railway		07	•		Incl		
.10	Windows and External Doors		87		550	47,850	125.59	11.67
.11	Decking to balconies		12	m²	160	1,920	5.04	0.47
.12	Balconies; balustrades assumed brick clad		40					
4.5	honeycomb bond		12	m	350	4,200	11.02	1.02
.13	Internal Walls and Partitions		381	m²	40	15,240	40.00	3.72
.14	Internal Doors		381	m²	60	22,860	60.00	5.57
.15	Wall Finishes		381	m²	70	26,670	70.00	6.50
.16	Floor Finishes		381	m²	80	30,480	80.00	7.43
.17	Ceiling Finishes		381	m²	45	17,145	45.00	4.18
.18	Furniture, Furnishings and Equipment		4	nr	8,000	32,000	83.99	7.80
.19	Mechanical & Electrical Installations		381	m²	380	144,780	380.00	35.30
.20	Builders work in connection				5%	7,239	19.00	1.77
					=			
						699,409	1,835.72	170.54
.21	Preliminaries, Overheads and Profit				18.0%	125,894	330.43	30.70
	T. 15 " !! W 1 F. !!					005 000	0.444.45	204.04
	Total Building Works Estimate				£	825,303	2,166.15	201.24
.22	Risk allowance estimate:							
.22	Design Development Risks Estimate				2.5%	20,633	54.15	5.03
	Construction Risks Estimate				2.5%	20,633	54.15	5.03
	Employer Change Risks Estimate				2.5/0	Excluded	34.13	5.05
	Employer Change Risks Estimate Employer Other Risks Estimate					Excluded		
	• Employer Other Risks Estimate					LXCluded		
	Total Building Works Estimate incl. Risk				£	866,569	2,274.45	211.30
.23	Inflation estimate					Excluded		
•==	acion estimate					_ACCUGCG		
	Total Building Works Estimate incl. Risk &							
	Inflation				£	866,569	2,274.45	211.30





5.04 Residential Main Building

 $\begin{array}{ccc} & m^2 & ft^2 \\ \text{GIA} & 1,723 & 18,547 \end{array}$

Ref	Item	Qty	Unit	Rate	Total	£/m²	£/ft²
					£	£	£
.1	Substructure; piled/suspended	519	m^2	400	207,600	120.49	11.19
.2	Frame)					
.3	Upper Floors) 1,949	m^2	250	487,250	282.79	26.27
.4	Roof; zinc roof construction and covering	324	m^2	225	72,900	42.31	3.93
.5	Roof; flat roof construction in terrace	156	m^2	200	31,200	18.11	1.68
.6	Stairs; flights to stair core	6	nr	8,000	48,000	27.86	2.59
.7	External walls; brickwork/metsec	598	m^2	275	164,450	95.44	8.87
.8	External walls; metal cladding	341	m^2	450	153,450	89.06	8.27
.9	External walls; brickwork privacy screens	41	m^2	150	6,150	3.57	0.33
.10	External walls; parapet in brickwork with						
	rainscreen cladding capping to terrace	110	m	650	71,500	41.50	3.86
.11	EO for acoustics due to railway				Incl		
.12	Windows and External Doors	372	m²	550	204,600	118.75	11.03
.13	Decking to balconies		m²	160	24,320	14.11	1.31
.14	Decking to ground floor terraces		m²	160	11,840	6.87	0.64
.15	Balconies; balustrades assumed brick clad				,		
	honeycomb bond	227	m	350	79,450	46.11	4.28
.16	Internal Walls and Partitions	1,723	m²	40	68,920	40.00	3.72
.17	Internal Doors	1,723	m^2	60	103,380	60.00	5.57
.18	Wall Finishes	1,723	m^2	70	120,610	70.00	6.50
.19	Floor Finishes	1,723	m^2	80	137,840	80.00	7.43
.20	Ceiling Finishes	1,723	m^2	45	77,535	45.00	4.18
.21	Furniture, Furnishings and Equipment	20	nr	8,000	160,000	92.86	8.63
.22	Mechanical & Electrical Installations	1,723	m^2	380	654,740	380.00	35.30
.23	Lift Installation	2	nr	50,000	100,000	58.04	5.39
.24	Builders work in connection			5%	37,737	21.90	2.03
					,		
				_	3,023,472	1,754.77	163.00
					5,525, L	.,. 3 1	. 55.00
.25	Preliminaries, Overheads and Profit			18.0%	544,225	315.86	29.34
.23	. retilinaties, everticads and riotte			10.0/0	J-1-1,22J	313.00	٢,,,,,,
	T (D 1	C /E		•	2 5/7 /67	2 070 (2	100.01
	Total Building Works Estimate	C/F		£	3,567,697	2,070.63	192.34



Redevelopment of Arlington Works Order of Cost Estimate

GIA

m² ft² 1,723 18,547

5.04 Residential Main Building

Ref	Item	Qty	Unit	Rate	Total	£/m²	£/ft²
	Total Building Works Estimate	B/F			£ 3,567,697	£ 2,070.63	£ 192.34
.26	Risk allowance estimate: • Design Development Risks Estimate • Construction Risks Estimate • Employer Change Risks Estimate • Employer Other Risks Estimate			2.5% 2.5%	89,192 89,192 Excluded Excluded	51.77 51.77	4.81 4.81
	Total Building Works Estimate incl. Risk		C/F	£	3,746,081	2,174.17	201.96
.27	Inflation estimate				Excluded		
	Total Building Works Estimate incl. Risk & Inflation			£	3,746,081	2,174.17	201.96



5.05 External Works

Ref	Item	Qty	Unit	Rate	Total
					£
.1	Demolition of existing workshops (light industrial units)		item		100,000
.2	Take down existing bund wall	67	m^2	100	6,700
.3	Break up existing hard surfacing & dispose. EO for hazardous				
	waste incl at 5.06	2,775	m^2	30	83,250
.4	Car park and access; block paving	1,041	m^2	100	104,100
.5	Car park and access; main road assumed macadam	395	m^2	85	33,575
.6	Soft landscaping	480	m^2	40	19,200
.7	Allowance for planting, trees and hedges etc.		item		15,000
.8	Allowance for fence to boundary	288	m^2	50	14,400
.9	New masonry wall to commercial area	69	m^2	200	13,800
.10	Allowance for foul water drainage	2,728	m^2	18	49,104
.11	Allowance for surface water drainage	1,436	m^2	25	35,900
.12	Allowance for white lines, road marking and demarcation		item		5,000
.13	Site lighting		item		25,000
.14	Allowance for statutory services		item		150,000
.15	Builders works in connection with statutory services,				
	trenches etc.		item		25,000
.16	Service diversions		item		Excluded
.17	Sub-station base and housing		item		10,000
.18	Bin store fittings		item		10,000
.19	Cycle store fittings to residential		item		10,000
.20	Cycle stands to commercial		item		3,000
					713,029
.21	Preliminaries, Overheads and Profit			18.0%	128,345
.21				10.070	120,313
	Total Building Works Estimate			£	841,374
.22	Risk allowance estimate:				_
				3 F 0/	24 024
	Design Development Risks Estimate			2.5%	21,034
	Construction Risks Estimate			5.0%	42,069
	Employer Change Risks Estimate				Excluded
	Employer Other Risks Estimate				Excluded
	Total Building Works Estimate incl. Risk			£	904,477
.23	Inflation estimate				Excluded
	Total Building Works Estimate incl. Risk & Inflation			£	904,477
					,



5.06 Extra over for Remediation

All Provisional

Ref	Item	Qty	Unit	Rate	Total
.1	Removal and decommissioning of tank farm and surrounding tank storage	•	Budget		£ 100,000
.2	Stripping hydrocarbon in area of made ground under oil storage tanks and loading/unloading bay to an average depth of 800mm; backfill with MOT 1	1,052	m³	285	299,820
.3	Excavation disposal and backfill of asbestos inpacted ground Say 200 m ³	200	m³	300	60,000
.4	Excavate and backfill with topsoil in garden areas; extra over 400 mm; mixed contamination levels	480	m^3	180	86,400
.5	Extra over general site reduction for disposal of hazardous waste	2,775	m²	65	180,375
.6	Allowance for further groundwater monitoring		ltem		5,000
.7	Allowance for risk assessment		Item		5,000
.8	Allowance for further investigation		Item		20,000
.9	Preliminaries, Overheads and Profit			18.0%	756,595 136,187
	Total Building Works Estimate			£	892,782
.10	Risk allowance estimate: • Design Development Risks Estimate • Construction Risks Estimate • Employer Change Risks Estimate • Employer Other Risks Estimate			5.0% 5.0%	44,639 44,639 Excluded Excluded
	Total Building Works Estimate incl. Risk			£	982,060
.11	Inflation estimate				Excluded
	Total Building Works Estimate incl. Risk & Inflation (Rounded)			£	982,000



6.00 Information Used for Order of Cost Estimate

Project Information Used for the Order of Cost Estimate

.1	Location of Site	Arlington, Twickenham, TW1 2BB
.2	Building Use	Mixed Use: Residential and
.3	Floor Areas (GIA)	Commercial 2,728 m ²
	Titoti Aleas (GIA)	29,364 ft ²
.4	New Build/Remodelling/Refurbishment	New Build Residential and
	3	Remodelling / Refurbishment to
		Offices
.5	Project/Design Brief	Refer to drawings
.6	Enabling Works	
		Part demolition, decontamination and
_		remedial works and site clearance
.7	Indicative Programme	
	Pre Contract	To be confirmed
	• Contract	To be confirmed
.8	Restraints	Neighbours, site conditions
.9	Site Conditions	Brown site
.10	Budget/Cashflow restraints	To be confirmed
.11	Assumed Procurement Route	Single stage design and build
.12	Building Life Span	60 years
.13	Proposed/Assumed Storey Height	Refer to drawings
.14	Proposed/Assumed M&E Installation	To be advised
.15	Project Team Fees	Excluded
.16	Other Development/Project Costs	Excluded
.17	Inflation	Excluded
.18	Value Added Tax	Excluded
.19	Other Considerations:	Remediation tax credits



6.00 Information Used for Order of Cost Estimate

	Architect - Brookes Architects	Rev	Ref			
	, a cincocc brookes / a cincoccs	nev	1101			
.20	Site Location Plan	-	4786-2-01			
.21	Site Plan - Ground Floor Existing	2	4786-1-15			
.22	Site Plan - Ground Floor Proposed	P4	4786-3-10			
.23	Floor Plans	Р3	4783-3-11			
.24	Elevations - Main Block	P2	4783-3-20			
.25	Telephone Conversation 26/06/18					
	Services Engineer - No Information Available	Rev	Ref			
	Structural Engineer - No information Available	Rev	Ref			
	Other (Various)	Rev	Ref			
.26	Arlington Works - Preapp Advice Letter	12th Feb 2018	-			
.27	Arlington Works Existing Layout & Tenant List	-	-			
.28						
	LP851 Sharpes Recycle Oil Site Investigation Report	2nd March 2015	-			
.29	Permitted area of waste oil activities at Arlington					
	Works	A01 WE-SA-80-01				



7.00 Notes

- .1 This Order of Cost Estimate is a desktop study and should only be used as a guide to the potential cost of the scheme. Should the scheme proceed to the next stage the design and specification of the facility should be undertaken. At this stage a more detailed cost plan will be produced which will provide a more representative guide as to the target cost of this scheme.
- .2 No site visit has been undertaken, this represents a desktop order of cost.
- .3 No structural or services information was available for the preparation of this Order of Cost Estimate.
- .4 No topographical survey was available at the time of preparation of this study.
- .5 No surveys were available for the preparation of this Order of Cost Estimate.
- .6 The Order of Cost Estimate assumes no BREEAM rating required or any sustainability requirement above current building regulations.
- .7 In our assessment of the refurbishment to the offices, we have assumed the buildings are in reasonable condition and therefore not allowed for significant repairs.



8.00 Exclusions and Risk Commentary

.1	Exclusions
.1.1	Professional fees
.1.2	VAT
.1.3	Insurances
.1.4	Legal Fees
.1.5	Finance costs and interest charges
.1.6	Planning / Building regulation fees
.1.7	Rights of light cost or alterations to accommodate affected parties
.1.8	Site investigation costs and/or asbestos survey
.1.9	106/278 Agreements
.1.10	Party wall awards / costs
.1.11	Works outside of the site boundary
.1.12	Tenant fittings, loose furniture or other equipment not specifically described
.1.13	Tenant costs as a result of lease negotiations or re-negotiations
.1.14	Marketing
.1.15	IT wiring and equipment including media and audio visual equipment
.1.16	Fire fighting appliances
.1.17	Major work to the highways including realignment of existing carriageway
.1.18	Decanting, temporary accommodation and moving / relocation costs of existing tenants
.1.19	Income loss during construction and vacant tenant periods

.2 Risk Commentary

As the project develops risk analyses will be undertaken and properly considered assessment of risks will be calculated. At this stage of the project we prefer to highlight all the potential risks associated with a project and utilise our experience of project type, site conditions, level of design etc to provide a considered percentage against each heading.

.2.1 Design Development Risks (allowances against risk in design process)

- .2.1.1 Scheme design, structure and services proposals
- .2.1.2 Planning requirements & restrictions
- .2.1.3 Legal agreements
- .2.1.4 Covenants
- .2.1.5 Environmental issues
- .2.1.6 Statutory requirements
- .2.1.7 Procurement methodologies
- .2.1.8 Tendering delays
- .2.1.9 Site cut and fill



8.00 Exclusions and Risk Commentary

.2	Risk Commentary (continued)
.2.2	Construction Risk (allowances for risk associated with site conditions)
.2.2.1	Extensive service diversions/upgrades unusually high requirements from statutory
	authorities
.2.2.2	Restrictions on access
.2.2.3	Remediation of contaminated land
.2.2.4	Decontamination
	surveys) associated with any existing buildings that
.2.2.5	may be present on site
.2.2.6	Abnormal structural / substructure works to the proposed or existing buildings
.2.2.7	Archaeological cost or associated delays
.2.2.8	Site specific planning requirements
.2.2.9	Abnormal acoustic measures
.2.2.10	Measures to deal with air quality
.2.2.11	Additional cost of consequential upgrading for Building Regulations Compliance
.2.2.12	Additional cost of compliance with future changes in Building Regulations
.2.3	Employer Changes (allowance for risks associated with Employer changes)
.2.3.1	Employer changes brief, scope of works, quality, time etc
.2.4	Employer Other Risks
.2.4.1	Funding and the availability of funds
.2.4.2	Special contractual arrangements
.2.4.3	Early handover
.2.4.4	Postponement
.2.4.5	Acceleration
.2.4.6	Availability of funds
.2.4.7	Liquidated damages
.2.4.8	Premiums on associated contracts for late delivery etc
.2.5	Other Considerations
.2.5.1	Capital allowances for taxation purposes
.2.5.2	Land remediation relief
.2.5.3	Grants



Arlington Works, St Margaret's TW1 2AZ – Financial Viability Assessment – August 2018

Appendix 5 – HM Land Registry Sold Prices Data (Apartments)

New Build Apartment Sales TW1 Postal Code Area - June 2016 to June 2018													
saon	paon	street	postcode	price_paid	deed_date	property_	type new_build es	state_type	Beds	NSA (sqm)	NSA (sqft)	£p	er sqft
APARTMENT 35	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 450,00	07/07/2016	F	Y	L	1	51	549	£	820
APARTMENT 2	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 540,00	30/06/2016	F	Υ	L	2	62	667	£	809
APARTMENT 52	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 575,00	03/06/2016	F	Υ	L	2	68	732	£	786
APARTMENT 51	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 630,00	03/06/2016	F	Υ	L	2	69	743	£	848
APARTMENT 12	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 625,00	21/07/2016	F	Υ	L	2	70	753	£	829
APARTMENT 73	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 615,00	09/06/2016	F	Υ	L	2	70	753	£	816
APARTMENT 46	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 590,00	02/06/2016	F	Υ	L	2	71	764	£	772
APARTMENT 55	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 615,00	08/06/2016	F	Υ	L	2	71	764	£	805
APARTMENT 63	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 660,00	06/07/2016	F	Υ	L	2	71	764	£	864
APARTMENT 44	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 600,00	04/07/2016	F	Υ	L	2	72	775	£	774
APARTMENT 53	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 610,00	04/07/2016	F	Υ	L	2	72	775	£	787
APARTMENT 60	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 750,00	09/06/2016	F	Υ	L	2	74	797	£	942
APARTMENT 65	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 780,00	14/07/2016	F	Υ	L	2	78	840	£	929
APARTMENT 62	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 655,00	06/07/2016	F	Υ	L	2	80	861	£	761
APARTMENT 80	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 955,00	08/07/2016	F	Υ	L	3	91	980	£	975
APARTMENT 81	WHARF HOUSE, 2	BREWERY LANE	TW1 1AX	£ 790,00	10/06/2016	F	Υ	L	3	93	1001	£	789
FLAT 6	SOVEREIGH HOUSE, 28	LONDON ROAD	TW1 3RR	£ 389,95	22/08/2016	F	Υ	L	1	45	484	£	805
FLAT 11	SOVEREIGN HOUSE, 28	LONDON ROAD	TW1 3RR	£ 400,00	07/10/2016	F	Υ	L	1	50	538	£	743
FLAT 3	SOVEREIGN HOUSE, 28	LONDON ROAD	TW1 3RR	£ 450,00	04/11/2016	F	Υ	L	1	50	538	£	836
FLAT 1	SOVEREIGN HOUSE, 28	LONDON ROAD	TW1 3RR	£ 398,00	27/09/2016	F	Υ	L	1	52	560	£	711
FLAT 5	SOVEREIGN HOUSE, 28	LONDON ROAD	TW1 3RR	£ 400,00	29/07/2016	F	Υ	L	1	52	560	£	715
FLAT 4	SOVEREIGN HOUSE, 28	LONDON ROAD	TW1 3RR	£ 495,00	01/06/2016	F	Υ	L	1	57	614	£	807
FLAT 8	SOVEREIGN HOUSE, 28	LONDON ROAD	TW1 3RR	£ 460,00	26/09/2016	F	Υ	L	1	57	614	£	750
FLAT 10	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 379,95	17/02/2017	F	Υ	L	1	44	474	£	802
FLAT 14	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 390,00	01/03/2017	F	Υ	L	1	50	538	£	725
FLAT 15	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 392,50	20/02/2017	F	Υ	L	1	50	538	£	729
FLAT 21	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 415,00	17/02/2017	F	Υ	L	1	50	538	£	771
FLAT 11	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 415,00	16/02/2017	F	Υ	L	1	52	560	£	741
FLAT 20	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 420,00	27/02/2017	F	Υ	L	1	52	560	£	750
FLAT 1	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 475,00	14/02/2017	F	Υ	L	2	62	667	£	712
FLAT 16	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 538,00	10/02/2017	F	Υ	L	2	62	667	£	806
FLAT 8	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 400,00	01/03/2017	F	Υ	L	2	62	667	£	599
FLAT 9	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 515,00	21/02/2017	F	Υ	L	2	70	753	£	683
FLAT 13	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 540,00	17/02/2017	F	Υ	L	2	71	764	£	707
FLAT 19	TWICKENHAM HOUSE, 159 - 161	HEATH ROAD	TW1 4BH	£ 520,00	05/12/2017	F	Υ	L	2	72	775	£	671
FLAT 12	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 555,00	27/02/2017	F	Υ	L	2	73	786	£	706
FLAT 17	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 625,00	31/03/2017	F	Υ	L	2	74	797	£	785
FLAT 18	TWICKENHAM HOUSE, 161	HEATH ROAD	TW1 4BH	£ 599,95	28/03/2017	F	Υ	L	2	82	883	£	680
				£20,613,35)					2452	26394	£	781

Second-Hand Apartment Sales TW1 2 postal code area - June 2017 to June 2018												
street	postcode	deed_date		price_paid	property_	type new_bu	ild estate_typε	Beds	NSA (sqm)	NSA (sqft)	£p	er sqft
KELVIN DRIVE	TW1 2AH	26/01/2018	£	507,250	F	N	L	2	60	646	£	785
THE BARONS	TW1 2AN	18/12/2017	£	500,000	F	N	L	2	58	624	£	801
ARLINGTON ROAD	TW1 2AT	05/04/2018	£	710,000	F	N	L	3	93	1001	£	709
ARLINGTON ROAD	TW1 2AU	27/11/2017	£	510,000	F	N	L	2	70	753	£	677
RIVERDALE ROAD	TW1 2BS	28/06/2017	£	641,500	F	N	L	3	79	850	£	754
DENTON ROAD	TW1 2HQ	16/06/2017	£	765,000	F	N	L	2	73	786	£	974
CLEVEDON ROAD	TW1 2HU	12/07/2017	£	825,100	F	N	L	3	98	1055	£	782
CLEVEDON ROAD	TW1 2HU	15/09/2017	£	462,500	F	N	L	1	53	571	£	811
CAMBRIDGE PARK	TW1 2JE	26/01/2018	£	802,500	F	N	L	3	109	1173	£	684
CAMBRIDGE PARK	TW1 2JQ	12/02/2018	£	490,000	F	N	L	2	74	797	£	615
CAMBRIDGE PARK	TW1 2JQ	30/06/2017	£	695,230	F	N	L	3	81	872	£	797
BEAULIEU CLOSE	TW1 2JR	28/03/2018	£	525,000	F	N	L	2	64	689	£	762
CAMBRIDGE PARK	TW1 2LB	18/08/2017	£	485,000	F	N	L	2	71	764	£	635
ST MARGARETS ROAD	TW1 2LL	07/07/2017	£	418,500	F	N	L	1	47	506	£	827
ST MARGARETS ROAD	TW1 2LL	20/10/2017	£	600,000	F	N	L	2	54	581	£	1,032
ST MARGARETS ROAD	TW1 2LN	14/03/2018	£	437,000	F	N	L	1	69	743	£	588
ST MARGARETS ROAD	TW1 2LN	21/07/2017	£	445,000	F	N	L	1	40	431	£	1,034
PARK ROAD	TW1 2PS	17/11/2017	£	437,500	F	N	L	1	59	635	£	689
PARK ROAD	TW1 2PS	13/10/2017	£	444,000	F	N	L	1	58	624	£	711
OLD HOUSE GARDENS	TW1 2QB	17/07/2017	£	480,000	F	N	L	1	60	646	£	743
CLEVEDON ROAD	TW1 2TA	19/01/2018	£	875,000	F	N	L	3	110	1184	£	739
CAMBRIDGE ROAD	TW1 2TH	25/10/2017	£	580,000	F	N	L	2	64	689	£	842
CLEVEDON ROAD	TW1 2TT	09/04/2018	£	665,000	F	N	L	2	64	689	£	965
CLEVEDON ROAD	TW1 2TU	09/06/2017	£	750,000	F	N	L	2	62	667	£	1,124
CAMBRIDGE ROAD	TW1 2TX	30/06/2017	£	740,000	F	N	L	2	75	807	£	917
			£	14,791,080					1,745	18784	£	787